

Southwest Michigan Behavioral Health Board Meeting

Four Points by Sheraton, 3600 E. Cork St. Kalamazoo, MI 49001 December 9, 2022 9:30 am to 11:30 am (d) means document provided Draft: 12/1/22

- 1. Welcome Guests/Public Comment
- 2. Agenda Review and Adoption (d) pg.1
- 3. Financial Interest Disclosure Handling (M. Todd)
 - a. Tom Schmelzer
 - b. Erik Krogh

4. Consent Agenda

• November 11, 2022 SWMBH Board Meeting Minutes (d) pg.3

5. Operations Committee

None

6. Ends Metrics Updates (*Requires motion) Is the Data Relevant and Compelling? Is the Executive Officer in Compliance? Does the Ends need Revision?

- a. *Fiscal Year 2022 Health Services Advisory Group External Quality Review (J. Gardner) (d) pg.8
- b. Certified Community Behavioral Health Clinics Demonstration Year Report (J. Gardner and E. Philander) (d) pg.10
- c. *2022 Health Services Advisory Group Performance Improvement Project (M. Kean) (d) pg.20

7. Board Actions to be Considered

- a. Executive Officer Merit
- b. Executive Officer Paid Time Off
- c. Calendar Year 2023 Board Calendars (M. Jacobs) (d) pg.23
- d. February SWMBH Board Meeting and Quorum Count

8. Board Policy Review

Is the Board in Compliance? Does the Policy Need Revision?

• BG-005 Chairperson's Role (d) pg.27

9. Executive Limitations Review

Is the Executive Officer in Compliance with this Policy? Does the Policy Need Revision?

• BEL-003 Asset Protection (S. Sherban) (d) pg.29

10. Board Education

- a. Cass Woodlands Behavioral Health Network Delegated Managed Care Functions Status (M. Todd)
- b. Fiscal Year 2023 Year to Date Financial Statements (G. Guidry) (d) pg.34
- c. Fiscal Year 2022 Contract Vendor Summary (G. Guidry) (d) pg.40
- d. Fiscal Year 2022 Customer Services Report (S. Ameter) (d) pg.44
- e. Fiscal Year 2022 Program Integrity Compliance Report (M. Todd) (d) pg.67
- f. November Election Results (A. Bolter) (d) pg.72

11. Communication and Counsel to the Board

- a. System Transformation Legislation (A. Bolter) (d) pg.76
- b. Revised SWMBH Policy BEL-002 Financial Conditions (d) pg.96
- c. Revised SWMBH Policy BEL-010 RE 501 (c) (3) Representation (d) pg.98
- d. Draft January 13, 2023 Board Agenda (d) pg.99
- e. Board Member Attendance Roster (d) pg.101

12. Public Comment

13. Adjournment

SWMBH adheres to all applicable laws, rules, and regulations in the operation of its public meetings, including the Michigan Open Meetings Act, MCL 15.261 – 15.275.

SWMBH does not limit or restrict the rights of the press or other news media.

Discussions and deliberations at an open meeting must be able to be heard by the general public participating in the meeting. Board members must avoid using email, texting, instant messaging, and other forms of electronic communication to make a decision or deliberate toward a decision and must avoid "round-the-horn" decision-making in a manner not accessible to the public at an open meeting.

Next Board Meeting

Four Points by Sheraton, 3600 E. Cork St. Kalamazoo, MI 49001 January 13, 2023 9:30 am - 11:30 am

Holiday Luncheon immediately following Board meeting



Board Meeting Minutes November 11, 2022 Four Points Sheraton, 3600 E. Cork St. Kalamazoo, MI 49001 9:30 am-11:30 am Draft: 11/14/22

Members Present: Edward Meny, Tom Schmelzer, Susan Barnes, Carol Naccarato, Ruth Perino, Louie Csokasy, Erik Krogh

Members Absent: Sherii Sherban

Guests Present: Bradley Casemore, Executive Officer, SWMBH; Michelle Jacobs, Senior Operations Specialist & Rights Advisor, SWMBH; Tracy Dawson, Chief Financial Officer, SWMBH; Anne Wickham, Chief Administrative Officer, SWMBH; Jonathan Gardner, Director of Quality Assurance and Performance Improvement, SWMBH; Mila Todd, Chief Compliance and Privacy Officer, SWMBH; Garyl Guidry, Chief Financial Officer Designee, SWMBH; Joel Smith, Director of SUD Prevention and Treatment Services, SWMBH; Tim Smith, Woodlands; Jon Houtz, Board Alternate for Pines Behavioral Health; Bob Tahaney, Riverwood Center; Sue Germann, Pines Behavioral Health; Rich Thiemkey, Barry County CMH, Cameron Bullock, St. Joseph County CMH, Jeanne Jourdan, Board Alternate for Woodlands BHN

Welcome Guests

Edward Meny called the meeting to order at 9:30 am and introductions were made.

Public Comment

None

Agenda Review and Adoption

Motion

Erik Krogh with one revision of moving Brad Casemore's Employment Agreement to the December 9, 2022 Board meeting.

Second Tom Schmelzer

Motion Carried

Financial Interest Disclosure (FID) Handling

The following do not require Board action: Board (no Board action needed)

- Robert Becker
- Ruth Perino
- Nancy Johnson
- Ed Meny
- Jon Houtz
- Jeanne Jourdan
- Louis Csokasy
- Karen Longanecker
- Carol Naccarato

Operations Committee (no Board action needed)

- Rich Thiemkey
- Ric Compton
- Sue Germann
- Jeannie Goodrich
- Tim Smith
- Jeff Patton
- Debra Hess

Board considered Cameron Bullock's Financial Interest Disclosure Statement and made the following motion:

MotionCarol Naccarato moved that the Board is not able, with reasonable efforts, to obtain a
more advantageous arrangement than that with Cameron Bullock, the conflict he
disclosed is not so substantial as to affect the integrity of services the Board can expect
to receive from him, and a Conflict-of-Interest Waiver should be granted.SecondRuth Perino

Motion Carried

Consent Agenda

Motion Louie Csokasy moved to approve the October 14, 2022 Board meeting minutes as presented.

Second Tom Schmelzer

Motion Carried

Operations Committee

Operations Committee Meeting Minutes

Edward Meny noted the September 28, 2022 Operations Committee meeting minutes in the packet. No questions from the Board.

Ends Metrics

Fulfillment of Contractual Obligations - Fiscal Year 2022 Substance Use Disorder, Prepaid Inpatient Health Plan (SUD/PIHP) Contract and 1115 Waiver Requirements

Joel Smith reported as documented, noting that MDHHS is sharing SWMBH's documentation with University of Michigan as an example of noteworthy contractual fulfillment.

Motion Carol Naccarato moved that the data is relevant and compelling, the Executive Officer is in compliance.

Second Susan Barnes

Motion Carried

Board Actions to be Considered

Executive Officer Evaluation

Edward Meny reported as documented.

Motion Edward Meny stated on behalf of the Executive Committee which considered the Executive Officer Evaluation per Board Policy EO-002 Chairman Edward Meny moves that the Board Executive Committee commends Brad and his team at Southwest Michigan Behavioral Health for a job well done this past year. Brad's and SWMBH's performance during this COVID pandemic has been exceptional and deserving of the highest praise. With faith in Brad as an Executive Officer, the Board wishes to retain Brad's services in the capacity of executive officer and compliments him for a job well done.

Second Susan Barnes

Motion Carried

2022-2024 Ends Metrics

Jonathan Gardner reported as documented. Discussion followed.

MotionLouie Csokasy moved the data is relevant and compelling, the Executive Officer is in
Compliance, the Board Ends Metrics need no further revisions and are Board approved.SecondTom Schmelzer

Motion Carried

Proposed revisions to SWMBH Policy BEL-002 Financial Conditions

Louie Csokasy reported as documented regarding his proposed changes. Brad Casemore reminded the Board that their Bylaws state the Board shall be managed in accordance with the Policy Governance Model as made explicit by Dr. John Carver (Carver Policy Governance). Brad Casemore also added that he is not a Carver Policy Governance expert and offered his interpretation of the proposed revisions. Brad Casemore additionally stated that SWMBH is commissioning a desk review of Board packets by a Carver Policy Governance expert Susan Radwan with a planned presentation to the Board in February 2023.

MotionLouie Csokasy moved to adopt revisions as presented on page one of Policy BEL-002Financial Conditions and strike revision as presented on page two of Policy BEL-002Financial Conditions.

Second Susan Barnes

Motion Carried

The revised Policy, BEL-002 Financial Conditions, will be included in the December 9th Board packet.

Board Policy Review

EO-002 Monitoring Executive Officer Performance

Edward Meny reported as documented.

MotionErik Krogh moved that the Board is in compliance with Policy EO-002 MonitoringExecutive Officer Performance and the policy does not need revision.

Second Ruth Perino

Motion Carried

EO-001 Executive Role and Job Description

Edward Meny reported as documented.

Motion Susan Barnes moved that the Board is in compliance with Policy EO-001 Executive Role and Job Description and the policy does not need revision.

Second Louie Csokasy Motion Carried

BG-003 Unity of Control

Edward Meny reported as documented.

 Motion
 Tom Schmelzer moved that the Board is in compliance with Policy BG-003 Unity of Control and the policy does not need revision.

 Second
 Louie Csokasy

 Motion Carried
 Louie Csokasy

Executive Limitations Review

BEL-010 RE 501 (c) (3) Representation

Tom Schmelzer reported as documented.

Motion Tom Schmelzer moved that the Executive Officer is in compliance with Policy BEL-010 RE 501 (c) (3) Representation.

Second Carol Naccarato

Motion Carried

BEL-010 RE 501 (c) (3) Representation Revisions

Tom Schmelzer reviewed revisions as documented. Discussion followed.

Motion Tom Schmelzer moved to approve revisions to SWMBH Policy BEL-010 RE 501 (c) (3) Representation.

Second Erik Krogh

Motion Carried

The revised Policy, BEL-010 RE 501 (c) (3) Representation, will be included in the December 9th Board packet.

Board Education

Fiscal Year 2022 Year to Date Financial Statements

Tracy Dawson reported as documented noting changes with the Fiscal Year 2022 financials will be complete in March of 2023 and brought back for the Board's review.

Fiscal Year 2023 Program Integrity Compliance Plan

Mila Todd reported as documented. Discussion followed.

Motion Louie Csokasy moved to approve the Fiscal Year 2023 Program Integrity Compliance Plan with revisions as presented.

Second Tom Schmelzer

Motion Carried

Accomplishments and Successes

Jonathan Gardner reported as documented.

Carver Policy Governance Basics

Brad Casemore noted the document in the packet for the Board's review.

Communication and Counsel to the Board

June CMHAM CMH and PIHP Chair Meeting Minutes

Brad Casemore noted the document in the packet for the Board's review.

December 9th SWMBH Draft Board Agenda

Brad Casemore noted the document in the packet for the Board's review.

Board Member Attendance Roster

Brad Casemore noted the document in the packet for the Board's review.

Public Comment

None

Adjournment

Motion	Carol Naccarato moved to adjourn at 11:32 am
Second	All Board Members
Motion Carried	1

Annual Health Service Advisory Group (HSAG) – External Quality Review (EQR) Audit Results:

PERFORMANCE METRIC DESCRIPTION	STATUS
2022 Health Service Advisory Group (HSAG) External Quality Compliance Review. All standards and final corrective action plans evaluated will receive a score of 90% or designation that the standard has been "Met."	Metric Results Review took place on July 19 th Results received on November 4 th
Metric Measurement Period: (10/1/21 - 9/30/22) Metric Board Report Date: December 9, 2022 (dependent on the final completion date of the annual audit report)	 FY 22 - 80% (94/119) FY 21 - 86% (68/79) FY 20 - 90% (53/59)
Measurement: Results are verified, certified by the MDHHS/HSAG annual audit report. <u>The number of standards/elements identified as "Met."</u> Total number of standards/elements evaluated	Executive Owners: All SWMBH Senior Leaders

HSAG EQR AUDIT REVIEW CYCLE BY YEAR

Standard	Associated Federal Citation ^{1,} ²	Year One (SFY 2021)	Year Two (SFY 2022)	Year Three (SFY 2023)
Standard I—Member Rights and Member Information	§438.100	\checkmark		
Standard II—Emergency and Poststabilization Services	§438.114	\checkmark		
Standard III—Availability of Services	§438.206	\checkmark		
Standard IV—Assurances of Adequate Capacity and Services	§438.207	~		
Standard V—Coordination and Continuity of Care	§438.208	\checkmark		Comprehensive review of each element scored
Standard VI—Coverage and Authorization of Services	§438.210	\checkmark		as <i>Not Met</i> during the
Standard VII—Provider Selection	§438.214		\checkmark	SFY 2021 and SFY 2022
Standard VIII—Confidentiality	§438.224		\checkmark	compliance
Standard IX—Grievance and Appeal Systems	§438.228		✓	reviews
Standard X—Subcontractual Relationships and Delegation	§438.230		~	
Standard XI—Practice Guidelines	§438.236		\checkmark	
Standard XII—Health Information Systems ³	§438.242		\checkmark	
Standard XIII—Quality Assessment and Performance Improvement Program	§438.330		~	

Summary of Findings

Table 1-2 presents an overview of the results of the SFY 2022 compliance review for Southwest Michigan Behavioral Health. HSAG assigned a score of *Met* or *Not Met* to each of the individual elements it reviewed based on a scoring methodology, which is detailed in Section 2. If a requirement was not applicable to Southwest Michigan Behavioral Health during the period covered by the review, HSAG used a *Not Applicable* (*NA*) designation. In addition to an aggregated score for each standard, HSAG assigned an overall percentage-of-compliance score across all seven standards. Refer to Appendix A for a detailed description of the findings.

Standard	Total Elements	Total Applicable		umber lement		Total Compliance
	Liements	Elements	М	NM	NA	Score
Standard VII—Provider Selection	16	16	12	4	0	75%
Standard VIII—Confidentiality ¹	11	11	10	1	0	91%
Standard IX—Grievance and Appeal Systems	38	38	33	5	0	87%
Standard X—Subcontractual Relationships and Delegation	5	5	5	0	0	100%
Standard XI—Practice Guidelines	7	7	5	2	0	71%
Standard XII—Health Information Systems	12	11	9	2	1	82%
Standard XIII—Quality Assessment and Performance Improvement Program	30	30	20	10	0	67%
Total	119	118	94	24	1	80%

Southwest Michigan Behavioral Health achieved an overall compliance review score of 80 percent. Southwest Michigan Behavioral Health also achieved full compliance in one of the seven standards reviewed, demonstrating performance strengths and adherence to all requirements measured in the area of Subcontractual Relationships and Delegation. The remaining six standard(s) have identified opportunities for improvement. The area(s) with the greatest opportunity for improvement were related to Provider Selection, Grievance and Appeal Systems, Practice Guidelines, Health Information Systems, and Quality Assessment and Performance Improvement Program, as these areas received performance scores below 90 percent. Detailed findings, including recommendations for program enhancements, are documented within the full report.

Corrective Action Plan Process:

For any program areas requiring corrective action, Southwest Michigan Behavioral Health is required to conduct a root cause analysis of the finding and submit a CAP to bring the element into compliance. The CAP must be submitted to MDHHS and HSAG within 30 days of receipt of the final report. For each element that requires correction, Southwest Michigan Behavioral Health must identify the planned interventions to achieve compliance with the requirement(s), the individual(s) responsible, and the timeline. HSAG has prepared a customized template under Appendix B to facilitate Southwest Michigan Behavioral Health's submission and MDHHS' and HSAG's review of corrective actions. The template includes each standard with findings that require a CAP. MDHHS and HSAG will review Southwest Michigan Behavioral Health's corrective actions to determine the sufficiency of the CAP. If an action plan is determined to be insufficient, Southwest Michigan Behavioral Health will be required to revise its CAP.



Certified Community Behavioral Health Clinics CCBHC



Ella Philander, CCBHC Coordinator Revised July 26, 2022



How is Michigan Doing?

We were the state with the greatest number of CCBHCs – Now 3rd with the most recent grants

- 36 Sites statewide
- 13 Demonstration Sites

Expansion Grantees (including Demonstration sites):

- 16 Funded in Fiscal Year 2022 through 2026 (6 from year 2020)
- 16 Funded in Fiscal Year 2021 through 2023
- 8 Funded in Fiscal Year 2020 through 2022

53,333 Total Individuals Enrolled 45,756 Medicaid

7,577 Non-Medicaid

7,719 SWMBH Individuals

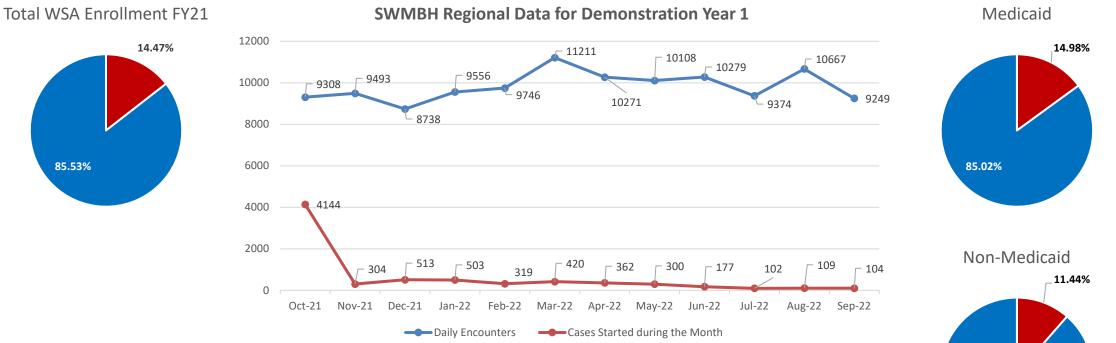
6,852 Medicaid

867 Non-Medicaid

5 Most Frequent	y Reported	County of Resid	dence Among Ind	dividuals Assig	gned to CCBHCs
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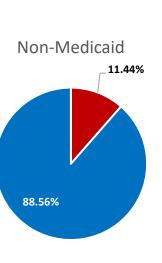
County of Residence	Number Assigned	Percent Assigned
Oakland	8,448	17%
Kalamazoo	4,951	10%
Ingham	4,917	10%
Washtenaw	4,692	10%
Mayno	4 242	0%

SWMBH Regional Data



State has only reported total encounter data for Oct-21 through Mar-22

Average monthly encounters submitted state-wide 65,060 Average monthly encounters submitted for region 4 - 15%9,833



Expansion of CCBHC Demonstration through the Bipartisan Safer Communities Act June 25, 2022

Duration of Michigan's demonstration extended to 6 years

Current Michigan Demonstrations may expand with new locations
Additional agencies may be brought on as a part of the demonstration

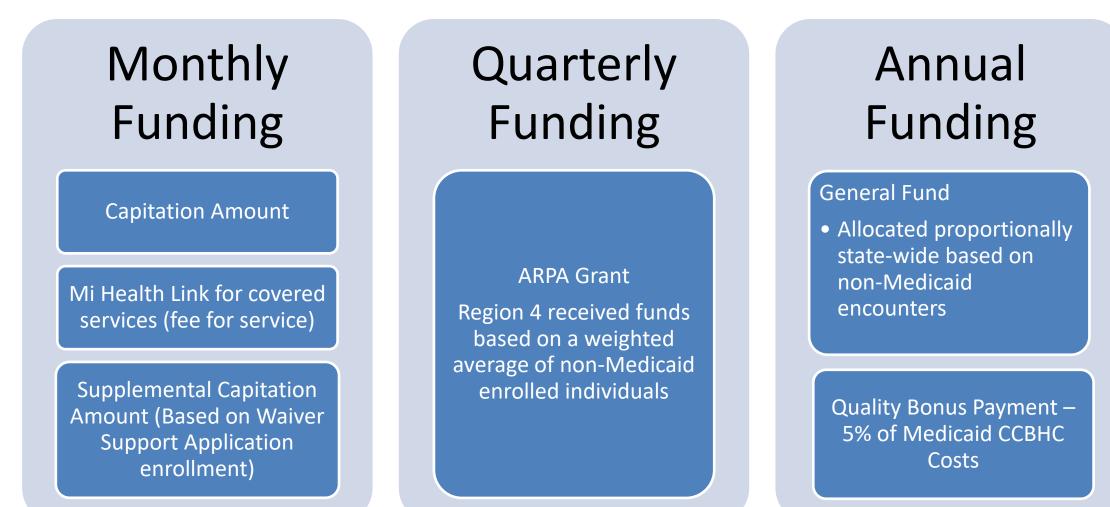
July 1, 2024, up to 10 additional states may join the Demonstration

• By 2030, all states will have had an opportunity to join

Contains a "rule of construction" allowing States to continue to cover items and services in the CCBHC bundle under the authority of the State plan using the PPS rate

Demonstration Funding

Prospective Payment System (PPS) - Daily Rate for each individual seen



5

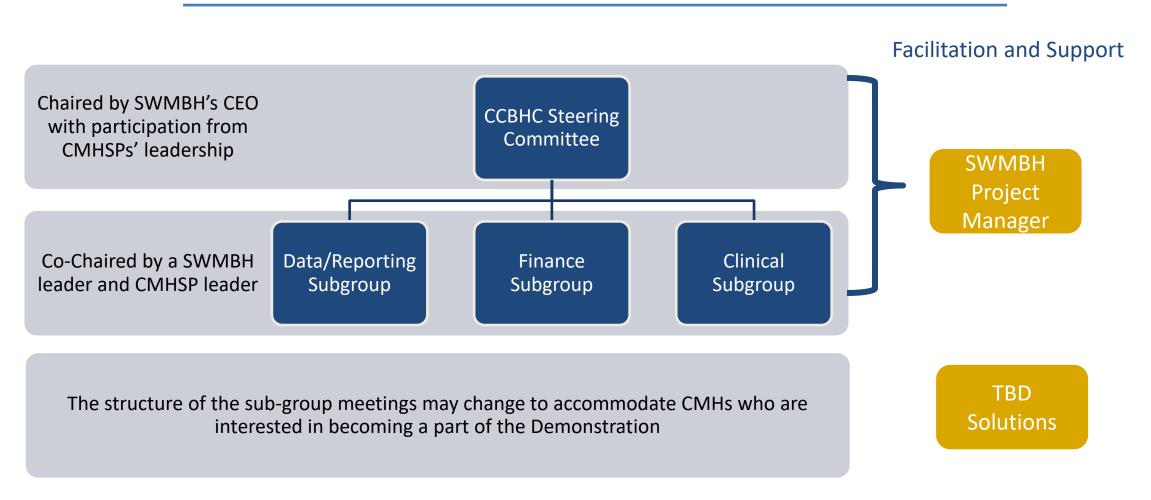
Quality Bonus Metrics must meet ALL to qualify for QBM

Metric Name	Benchmark	Board Ends or PBIP	Current Status
Adherence to Antipsychotic Medications for Individuals with Schizophrenia (SAA-AD) [*]	58.50%	No Board Ends or PBIP Metric	St. Joe and ISK Meeting Metric at 68.49%
Follow-Up After Hospitalization for Mental Illness, ages 18+ (adult) (FUH-AD)^*	58%	PBIP Metric	St. Joe and ISK Meeting Metric at 72.06%
Follow-Up After Hospitalization for Mental Illness, ages 6 to 17 (child/adolescent) (FUH-CH)^*	70%	PBIP Metric	St. Joe and ISK Meeting Metric at 78.26%
Initiation and Engagement of Alcohol and Other Drug Dependence Treatment (IET-BH)*	IET 14- 42.5% IET 34- 18.5%	PBIP Metric	St. Joe currently under benchmark at 31.28% and 18.52% and ISK Meeting Metric at 47.9% and 24.2%
Child and Adolescent Major Depressive Disorder (MDD): Suicide Risk Assessment (SRA-BH-C)*	23.90%	No Board Ends or PBIP Metric	St. Joe and ISK meeting Metric at 75.40%
Major Depressive Disorder: Suicide Risk Assessment (SRA-A)*	12.50%	No Board Ends or PBIP Metric	St. Joe and ISK Meeting Metric at 76.81%

Current CCBHC Measurement Period: 10/1/2021 through 9/30/2022 – Reports due to MDHHS by 3/31/2023

Data snapshot taken on 11.22.22 6

Regional Support for CCBHC



CCBHC 2023 [draft] Goals

- Clinical Subgroup
 - Evidenced Based Practices- stages of readiness self-scored
 - Reporting Measures review quarterly
 - Specific Quality Bonus Metrics review quarterly
- Data and Reporting Subgroup
 - Monitoring of required metrics
 - Additional goals to be determined from Customer Satisfaction Survey
- Finance Subgroup
 - Provide timely and relevant information regarding:
 - MDHHS Reporting Expectations
 - Quarterly ARPA reporting
 - QBP Financial Implications
 - Rate Setting

Thank you! Questions?



Contact Information:

Strategic Initiatives Project Manager Ella.philander@swmbh.org Office: (269) 488-6595 Cell: (269) 568-5510 Southwest Michigan Behavioral Health

References/Resources

- Armstrong, G., Daoust; M., Gil, Y.; Seinen, A.; Shedletzky, F.; Gillies, J.; Johnston, B.; Warwick, L. (n.d.). Capacity to Connect: Supporting Student's Mental Health and Wellness. Retrieved July 22, 2022, from <u>https://opentextbc.ca/capacitytoconnect/chapter/mental-health-models/</u>
- Feldesman, Tucker, Leifer, Fidell LLP. (July 25, 2022). Bipartisan Safer Communities Act. Retrieved November 21,2022, from https://www.feldesmantucker.com/bipartisan-safer-communities-act-expands-medicaid-ccbhcprogram/#:~:text=Section%2011001%20of%20the%20Bipartisan%20Safe%20Communities%20Act,be%20selected%20to%20operate%20a%20CCBHC%20demonstration %20program.
- Michigan Department of Health and Human Services. (2021, September 01). Certified Community Behavioral Health Clinic (CCBHC) Handbook. michigan.gov, Retrieved October 11, 2021, from https://www.michigan.gov/documents/mdhhs/CCBHC Demonstration Handbook 736297 7.pdf
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- National Council for Mental Wellbeing. (n.d.). Certified Community Behavioral Health Clinics Moving Beyond "Business as Usual" to Fill the Addiction and Mental Health Treatment Gap. CCBHC Success Center. Retrieved October 11, 2021, from https://www.thenationalcouncil.org/wp-content/uploads/2020/08/080520 NCBH CCBHCFactSheet v2.pdf?daf=375ateTbd56
- National Council for Mental Wellbeing. (2021). CCBHC-Impact Report, 2021. Leading a Bold Shift in Mental Health & Substance Use Care. Retrieved June 30, 2022, from https://www.thenationalcouncil.org/wp-content/uploads/2021/05/2021-CCBHC-Impact-Report1.pdf.
- National Institute for Health and Care Excellence. (May 2011). Common mental health problems: identification and pathways to care. Retrieved July 22, 2022 from https://www.nice.org.uk/guidance/cg123/ifp/chapter/common-mental-health-problems/
- Matulis, R. (2021, October 4). Transforming state behavioral health systems: findings from states on the impact of CCBHC implementation. National Council of Mental Wellbeing. Retrieved October 11, 2021. from https://www.thenationalcouncil.org/wp-content/uploads/2021/10/21.10.04 CCBHC-State-Impact-Report.pdf?daf=375ateTbd56
- Substance Abuse and Mental Health Services Administration. (March 24, 2022). Certified Community Behavioral Health Clinics (CCBHCs). Retrieved July 25, 2022, from https://www.samhsa.gov/certified-community-behavioral-health-clinics.
- Substance Abuse Mental Health Services Administration. Retrieved November 18, 2022, from https://www.samhsa.gov/grants-awards-by-state/MI/discretionary/2022/details



2. Findings

Validation Findings

HSAG's validation evaluated the technical methods of the PIP (i.e., the PIP design). Based on its technical review, HSAG determined the overall methodological validity of the PIP. Table 2-1 summarizes the PIP validated during the review period with an overall validation status of *Met*, *Partially Met*, or *Not Met*. In addition, Table 2-1 displays the percentage score of evaluation elements that received a *Met* score, as well as the percentage score of critical elements that received a *Met* score. Critical elements are those within the validation tool that HSAG has identified as essential for producing a valid and reliable PIP. All critical elements must receive a *Met* score for a PIP to receive an overall *Met* validation status.

Table 2-1 illustrates the validation scores for both the initial submission and resubmission.

Name of Project	Type of Annual Review ¹	Percentage Score of Evaluation Elements <i>Met</i> ²	Percentage Score of Critical Elements <i>Met</i> ³	Overall Validation Status ⁴
Reducing Racial Disparities in Follow-Up After Emergency	Submission	100%	100%	Met
Department Visit for Alcohol and Other Drug Abuse or Dependence	Resubmission	The	e PIHP did not resub	omit

Table 2-1—2021–2022 PIP Validation Results for Lakeshore Regional Entity

¹ **Type of Review**—Designates the PIP review as an annual submission, or resubmission. A resubmission means the PIHP was required to resubmit the PIP with updated documentation because it did not meet HSAG's validation criteria to receive an overall *Met* validation status.

² **Percentage Score of Evaluation Elements** *Met*—The percentage score is calculated by dividing the total elements *Met* (critical and non-critical) by the sum of the total elements of all categories (*Met*, *Partially Met*, and *Not Met*).

³ Percentage Score of Critical Elements Met—The percentage score of critical elements Met is calculated by

dividing the total critical elements Met by the sum of the critical elements Met, Partially Met, and Not Met.

⁴ Overall Validation Status—Populated from the PIP Validation Tool and based on the percentage scores.

Southwest Michigan Behavioral Health submitted the Design and Implementation stages of the PIP for this year's validation. Overall, 100 percent of all applicable evaluation elements received a score of *Met*. The following subsections highlight HSAG's findings associated with each validated PIP stage.



📔 Design

Southwest Michigan Behavioral Health designed a scientifically sound project supported by the use of key research principles, meeting 100 percent of the requirements in the Design stage. Southwest Michigan Behavioral Health's Aim statement set the focus of the PIP, and the eligible population was clearly defined. Southwest Michigan Behavioral Health selected performance indicators based on data analysis showing opportunities for improvement within the targeted populations. The technical design of the PIP was sufficient to measure and monitor PIP outcomes.



Southwest Michigan Behavioral Health met 100 percent of the requirements for the data analysis. **Southwest Michigan Behavioral Health** conducted accurate statistical testing between the two subgroups for the baseline measurement period to identify an existing disparity and provided a narrative interpretation of the results. **Southwest Michigan Behavioral Health** had not progressed to implementing improvement strategies.



The PIP had not progressed to reporting remeasurement outcomes for this validation cycle. The first remeasurement will be assessed and validated in 2024.

analysis of Results

Table 2-2 displays baseline data for **Southwest Michigan Behavioral Health**'s *Reducing Racial Disparities in Follow-Up After Emergency Department Visit for Alcohol and Other Drug Abuse or Dependence* PIP.

	Performance	e Indicator Results		
Performance Indicator	Baseline (1/1/2021–12/31/2021)	Remeasurement 1 (1/1/2023–12/31/2023)	Remeasurement 2 (1/1/2024–12/31/2024)	Sustained Improvement
The percentage of African- American/Black beneficiaries with a 30-day follow-up after an ED visit for alcohol or other drug abuse or dependence.	14.53%			

Table 2-2—Performance Improvement Project Outcomes for Southwest Michigan Behavioral Health



	Performance	e Indicator Results		
Performance Indicator	Baseline (1/1/2021–12/31/2021)	Remeasurement 1 (1/1/2023–12/31/2023)	Remeasurement 2 (1/1/2024–12/31/2024)	Sustained Improvement
The percentage of White beneficiaries with a 30-day follow-up after an ED visit for alcohol or other drug abuse or dependence.	23.39%			

For the baseline, **Southwest Michigan Behavioral Health** reported that 14.53 percent of African-American/Black beneficiaries with an ED visit for alcohol or other drug abuse or dependence had a follow-up visit within 30 days and 23.39 percent of White beneficiaries with an ED visit for alcohol or other drug abuse or dependence had a follow-up visit within 30 days. The goals for the PIP are that there will no longer be a statistically significant rate difference between the two subgroups, and the disparate subgroup (African-American/Black beneficiaries) will demonstrate a significant increase over the baseline rate without a decline in performance to the comparison subgroup (White beneficiaries).



Southwest Michigan Behavioral Health Board Meetings 2023

January 13, 2023 - 9:30am to 11:30am

February 10, 2023 – 9:30am to 11:30am

March 10, 2023 - 9:30am to 11:30pm

April 14, 2023 - 9:30am to 11:30am

May 12, 2023 - 9:30am to 11:30am

May 12, 2023 – 12:30 to 3:00pm Board Retreat

June 9, 2023 – 9:30am to 11:30am

July 14, 2023 - 9:30am to 11:30am

August 11, 2023 – 9:30am to 11:30am

September 8, 2023 – 9:30am to 11:30am

October 13, 2023 – 9:30am to 11:30am

November 10, 2023 - 9:30am to 11:30am

December 8, 2023 – 9:30 am to 11:30am

All scheduled meetings take place at the Four Points by Sheraton, 3600 E. Cork St. Kalamazoo, MI 49001

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Southwest Michigan Behavioral Health Board Policy

BOILY MUTILIZE BOO BG004 BG001 BG001 B BG011 B BG011 B BG012 B BG012 B	Board Governance (Policy Review) Board Ends and Accomplishments Annual Board Planning Code of Conduct	view)	VEVIEWEI
	oard Governance (Policy Re rd Ends and Accomplishments Annual Board Planning Code of Conduct	view)	
	rd Ends and Accomplishments Annual Board Planning Code of Conduct		
	Annual Board Planning Code of Conduct	January	Board
	Code of Conduct	April	Board
		February	Board
	Committee Structure	March	Board
	Board Committee Principles	April	Board
	Governing Style	May	Board
	Open Meetings Act and	earl	Board
	Freedom of Information Act	allnr	הטפוט
BG002	Management Delegation	July	Board
BG008 B02	Board Member Job Description	September	Board
BG003	Unity of Control	August	Board
BG005	Chairperson's Role	December	Board
	Direct Inspection (Reports		
BEL001	Budgeting	March	Naccarato
BEL007 C	Compensation and Benefits	August	Barnes
BEL002	Financial Conditions	October	Csokasy
BEL006	Investments	June	Sherban
BEL004	Treatment of Staff	August	Perino
BELOO5 Tr	Treatment of Plan Members	September	Csokasy
BEL009 G	Global Executive Constraints	July	Meny
BEL008 Cc	Communication and Counsel	September	Schmelzer
BEL010 RE	RE 501 (c) (3) Representation	November	Sherban
BEL003	Asset Protection	December	Krogh
Board	Board-Staff Relationship (Policy	(Policy Review)	
EO002 Moni	Monitoring Executive Performance	November	Board
EO001 Exec	Executive Role & Job Description	September	Board
EO003 Emerge	Emergency Executive Officer Succession	October	Board
V 12.1.22			
Board Approved			

		Southwest Michigan	Southwest Michigan Behavioral Health CY 2023 Board Calendar	2023 Board Calendar		
	January-23	February-23	March-23	April-23	<u>May-23</u>	June-23
Events	Board Member Attendance to CMHSPs annually	• None	• None	Election of Officers	Board Retreat	 External Auditor Report Fiscal Year 2022
Required Plans/ Policies Review	 Fiscal Year 2023 Quality Assurance and Performance Improvement Plan 	• •	• None	• None	•Environmental Scan and Strategic Imperatives	 Operations Committee Self Evaluation Operating Agreement Review
Board Education	 Fiscal Year 2022 Program Integrity Compliance Evaluation Operations Committee Written Report Fiscal Year 2022 Member Services Report 	 Fiscal Year 2022 Quality Assurance and Performance Improvement Program Evaluation 2023 Utilization Management Plan 	• Fiscal Year 2022 Performance Bonus Incentive Program Results	 Written Michigan Consortium for Healthcare Excellence Update Operations Committee Written Report Building Better Lives Update 	 Written Michigan Consortium for Healthcare Excellence Update Operations Committee Written Report Building Better Lives Update 	• Information Systems
2023-2024 Board Ends Metrics	 Fiscal Year 2022 Michigan Mission Based Performance Indicator Systems Results 2022 Opioid Health Homes Enrollees 	 2022 Performance Bonus Incentive Program Narrative Report Fiscal Year 2022 Behavorial Health Treatment Episode Data Set 	• 2022 Customer Satisfaction Surveys Results	9 60 2	•Opioid Health Home Enrollee Retention Metric	•None
*Planning Calendar. Sub Board approved:	*Planning Calendar. Subject to Board and Management revision. Board approved:	vision.				

	5C-1411	Southwest Michigan	Southwest Michigan Behavioral Health CY 2023 Board Calendar	2023 Board Calendar	Naviember-73	Daremher_33
Events	• None	• None	• None	October-23 • Executive Officer Performance Review (documents to Executive (documents to Executive Committee] • 8th Annual Public Policy Healthcare Forum	November-23 • Executive Officer Evaluation	• Calendar Year 2024 Board Calendars Approval
Required Plans/ Policy Review	euo N •	• None	• None	 Fiscal Year 2024 Program Integrity Compliance Plan Fiscal Year 2024 Budget Approval Fiscal Year 2024 Budget Approval Credentialing of Behavional Health Practitioners Credentialing of Organizational Michigan Consortium for Healthcare Excellence Membership 	anon.	Financial Risk Management Plan Financial Management Plan Cost Allocation Plan
Board Education	• None	 Fiscal Year 2024 Budget Assumptions Substance Use Disorder Oversight Policy Board Update Operations Committee Written Report 	 Compliance Role & Function Integrated Care Preview Fiscal Year 2024 Budget 		 Fiscal Year 2023 Community Mental Health Services Program Site Review Results Year End Accomplishments Summary 	 Fiscal Year 2023 Customer Services Report Fiscal Year 2023 Contract Vendor Summary Program Integrity- Compliance Report
2023-2024 Board Ends Metrics	CCBHC Consumer Satisfaction Survey Results .	• None	enon •	Health Services Advisory Group Performance Measure Validation Audit	 Fiscal Year 2023 Health Services Advisory Group External Quality Review Initiation and Engagement Metric Results CCBHC Quality Bonus Metric Results CCBHC Quality Bonus Metric Results CCBHC Quality Bonus Metric 	 Performance Bonus Incentive Program Autism Banefit Waiver Access to Care and Timeliness Report
*Planning Calendar. Subj Board approved:	*Planning Calendar. Subject to Board and Management revision Board approved:	vision				
V. 11/ 14/ 27						

Southwest Michigan BEHAVIORAL HEALTH

Section:		Policy Number:		Pages:
Board Policy- Board Govern	BG-005	2		
Management				
Subject:	Required By :		Accountability:	
Board Chair Role	Policy Governance	SWMBH Board		
Application:	SWMBH EC	Required Reviewer: SWMBH Board		
Effective Date:	Date:	Past Review Da	ates:	
12.20.2013			.15, 12.9.16,	
			12.8.17,12.14.13	8, 12.13.19,12-11-20

I. **PURPOSE**:

To establish the role of the Chair of the SWMBH Board.

II. **POLICY:**

It shall be the policy of the SWMBH Board to abide by its bylaws in the management of its business affairs. The Chair shall preside at all SWMBH Board meetings.

The Chair shall have the power to perform duties as may be assigned by the Regional Entity Board. If the Chair is absent or unable to perform his or her duties, the Vice Chair shall perform the Chair's duties until the Regional Entity Board directs otherwise.

III. STANDARDS:

The Chair shall be a specially empowered member of the Board who shall be responsible for ensuring the integrity of the Board's process and represents the Board to outside parties.

- a. The result of the Chair's job is that the Board acts consistently with its own rules and those legitimately imposed upon it from outside the organization.
 - 1. Meeting discussion content will consist of issues that clearly belong to the Board to decide or to monitor according to Board policy.
 - 2. Information that is neither for monitoring Board or enterprise performance nor for Board decisions will be avoided or minimized.
 - 3. Deliberation will be fair, open, and thorough, but also timely and orderly.
- b. The authority of the Chair consists in making decisions that fall within topics covered by Board policies on Governance Process and Board-Management Delegation, with the exception of (i) employment or termination of the EO and (ii) areas where the Board specifically delegates portions of this authority to others. The Chair is authorized to use any reasonable interpretation of the provision in these policies.
- c. The Chair is empowered to preside over all SWMBH Board meetings with all the commonly accepted power of that position, such as agenda review, ruling, and recognizing.

- d. The Chair has no authority to make decisions about policies created by the Board within *Ends* and *Executive Limitations* policy areas. Therefore, the Chair has no authority to supervise or direct the EO.
- e. The Chair may represent the Board to outside parties in announcing Board-stated positions and in stating Chair decisions and interpretations within the area delegated to that role. The Chair may delegate this authority but remains accountable for its use.

* Verbatim from the Bylaws:

4.9 Special Meetings. Special meetings of the Regional Entity Board may be held at the call of the Chair of the Regional Entity Board or, in the Chair's absence, the Secretary, or by a simple majority of the Regional Entity Board members.

6.1 Officers. The Officers of the Regional Entity Board shall be the Chairperson, the Vice Chairperson, and the Secretary. Only Officers of the Regional Entity Board can speak to the press as representatives of the Regional Entity.

6.2 Appointment. Officers will be elected by a majority vote of the Regional Entity Board members, and must be a representative of the Participant's Board.

6.3 Term of Office. The term of office of Officers elected in 2013 shall be through March 30, 2014. Thereafter the term of office of Officers shall be annual April to March with annual April Officer elections. Election of Officers of the Regional Entity Board shall occur annually, or in case of vacancy.

6.5 Removal. The Regional Entity Board will be able to remove any Regional Entity Board Officer by a super majority (75% of attendees) vote of Regional Entity Board members present at a meeting where a quorum is present and shall constitute an authorized action of the Regional Entity Board.

6.6 Chair. The Chair shall preside at all Regional Entity Board meetings. The Chair shall have the power to perform duties as may be assigned by the Regional Entity Board. The Chair shall perform all duties incident to the office.

6.7 Vice Chair. The Vice Chair shall have the power to perform duties that may be assigned by the Chair or the Regional Entity Board. If the Chair is absent or unable to perform his or her duties, the Vice Chair shall perform the Chair's duties until the Regional Entity Board directs otherwise. The Vice Chair shall perform all duties incident to the office.

6.8 Secretary. The Secretary shall: (a) ensure that minutes of Regional Entity Board meetings are recorded; (b) be responsible for providing notice to each Regional Entity Board Member as required by law or these Bylaws; (c) be the custodian of the Regional Entity records; (d) keep a register of the names and addresses of each Officer and Regional Entity Board Member; (e) complete all required administrative filings required by the Regional Entity's legal structure; and (f) perform all duties incident to the office and other duties assigned by the Regional Entity Board.



Executive Limitations Monitoring to Assure Executive Performance Board date December 9, 2022

Policy Number: BEL-003 Policy Name: Asset Protection Assigned Reviewer: Sherii Sherban

Period under review: October 2021 – October 2022

Purpose: To establish a policy for asset protection, and financial risk management.

Policy: The Executive Officer shall not cause or allow corporate assets to be unprotected, inadequately maintained, or unnecessarily risked.

Standards: Accordingly, the EO may not.

1. Subject facilities and equipment to improper wear and tear or insufficient maintenance.

EO Response: As evidenced by a walk-through of the agency, facilities and equipment are not subjected to improper wear and tear or insufficient maintenance. SWMBH Operations Department performs regular direct and indirect surveillance and manages maintenance needs with housekeeping contractors and landlord as needed.

2. Fail to protect intellectual property, information and files from loss or significant damage.

EO Response: No loss of or significant damage to intellectual property, information or files has occurred. SWMBH maintains locked doors and locked cabinets for storage of key business files, and electronic filing systems are log-in and password assigned by individual and are auditable. Laptop and other devices are configured to prohibit the capture of network information onto peripheral hard drives/thumb drives. SWMBH maintains an Information Technology policy and Employee Manual requirements related to proper use of intellectual property. Electronic files are backed up regularly and stored offsite. No loss of intellectual property, information or files has occurred as evidenced by the absence of related Incident Report, police or fire reports or related casualty-property insurance claims. 3. Fail to insure adequately against theft and casualty and against liability losses to board members, staff, and the organization itself.

EO Response: SWMBH has a comprehensive Officers and Directors and general liability Policy with Michigan Municipal Risk Management Association. The premium has been paid and the Policy is active.

4. Compromise the independence of the board's audit or other external monitoring or advice, such as by engaging parties already chosen by the board as consultants or advisers.

EO Response: SWMBH has not engaged any parties already chosen by the Board as consultants or advisers.

5. Endanger the organization's public image or credibility, particularly in ways that would hinder its accomplishment of mission.

EO Response: No endangerment of the organization's public image or credibility has occurred as evidenced by no negative press per media scanning and no external or internal complaints related hereto.

6. Change the organization's name or substantially alter its identity in the community.

EO Response: SWMBH has not changed the organization's name or substantially altered the SWMBH identity in the community.

7. Allow un-bonded personnel access to material amounts of funds.

EO Response: SWMBH staff are covered for their business activity under the MMRMA Policy. Management controls include segregation of duties. Bank accounts are reconciled by the finance department at least monthly to minimize risk of mismanagement or diversion of funds.

8. Unnecessarily expose the organization, its board, or staff to claims of liability.

EO Response: SWMBH has not exposed the organization, the Board, or staff to claims of liability as evidenced by the absence of liability claims against the organization, Board, or staff.

- 9. Make any purchases:
 - i. Wherein normally prudent protection has not been given against conflict of interest
 - ii. Inconsistent with federal and state regulations related to procurement using SWMBH funds.

- iii. Of more than \$100,000 without having obtained comparative prices and quality
- iv. Of more than \$100,000 without a stringent method of assuring the balance of long-term quality and cost.
- v. Orders should not be split to avoid these criteria.

EO Response: All purchases receive prudent protection against conflict of interest by virtue of multi-party review and approvals using a detailed process. All applicable purchases are subject to review by both Operations and Program Integrity-Compliance for alignment to federal and state regulations related to procurement. No purchase above \$100,000 has occurred during this time period under review. Orders have not been split to avoid these criteria. Procurement policy and administrative files are available on-site upon request.

10. Receive, process, or disburse funds under controls that are insufficient to meet the board-appointed auditor's standards.

EO Response: SWMBH does not receive, process, or disburse funds under controls that are insufficient. The board-appointed auditor Roslund-Prestage had no findings in this area in its recent audit of SWMBH.

11. Invest or hold operating capital and risk reserve funds in instruments that are not complaint with the requirements of Michigan Public Act 20.

EO Response: Operating capital and risk reserve funds are held in instruments compliant with the requirements of Michigan Public Act 20 as well as the Board-approved Investment Policy.

We invite Ms. Sherban to set a call and or meeting with the CEO and/or CFO at her discretion.

Related Documents Provided:

SWMBH Investment Policy and Investment Placements Summary Michigan Municipal Risk Management Authority Policy

Southwest Michigan

BEHAVIORAL HEALTH

Section:		Policy Number:	Pages:			
Board Policy- Executive Lin	nitation	BEL-003		2		
Subject:		Required By:		Accountability:		
Asset Protection		Policy Governance	2	SWMBH Board		
Application:	oard 🖂 S	SWMBH Executive	Required Reviewer: SWMBH Board			
Effective Date:	Last Review	Date:	Past Review Da	Dates:		
02.14.2014	12.11.20		1.15, 12.9.16,			
			12.8.17,12.14.1	8, 12.13.19		

I. **<u>PURPOSE:</u>**

To establish a policy for asset protection, and financial risk management.

II. **POLICY:**

The Executive Officer shall not cause or allow corporate assets to be unprotected, inadequately maintained, or unnecessarily risked.

III. STANDARDS:

Additionally, the Executive Officer shall not;

- 1. Subject facilities and equipment to improper wear and tear or insufficient maintenance.
- 2. Fail to protect intellectual property, information and files from loss or significant damage.
- 3. Fail to insure adequately against theft and casualty and against liability losses to Board Members, Staff, and the Organization itself.
- 4. Compromise the independence of the Board's audit or other external monitoring or advice, such as by engaging parties already chosen by the Board as consultants or advisers.
- 5. Endanger the Organization's public image or credibility, particularly in ways that would hinder its accomplishment of mission.
- 6. Change the organization's name or substantially alter its identity in the community.
- 7. Allow un-bonded personnel access to material amounts of funds.
- 8. Unnecessarily expose the Organization, its Board, or Staff to claims of liability.
- 9. Make any purchases:
 - i. Wherein normally prudent protection has not been given against conflict of interest
 - ii. Inconsistent with federal and state regulations related to procurement using SWMBH funds.

- iii. Of more than \$100,000 without having obtained comparative prices and quality
- iv. Of more than \$100,000 without a stringent method of assuring the balance of long-term quality and cost.
- v. Of split orders to avoid these criteria.
- 10. Receive, process, or disburse under controls that are insufficient to meet the Board-appointed auditor's standards.
- 11. Invest or hold operating capital and risk reserve funds in instruments that are not compliant with the requirements of Michigan Public Act 20.

	E F	н		К	1	М	N	0	Р	Q	R	S
1	Southwest Michigan Behavioral		Mos in Period	IX III	L	IVI I	N	Ű		3	K	0
2	For the Fiscal YTD Period Ended 10/31/2022	P01FYTD22	1									
3	(For Internal Management Purposes Only)	101111022	1									
	(r or meental management r alpeeee emp)											
				Healthy Michigan		Opioid Health			MH Block Grant	SA Block Grant	SA PA2 Funds	
4	INCOME STATEMENT	TOTAL	Medicaid Contract	Contract	Autism Contract	Home Contract	ССВНС	MI Health Link	Contracts	Contract	Contract	SWMBH Central
5												
	REVENUE											
	Contract Revenue	27,904,274	18,841,968	4,142,133	1,616,254	(9,112)	2,682,189	129,103	-	348,012	153,727	-
	DHHS Incentive Payments	125,489	125,489	-	-	-	-	-	-	-	-	-
	Grants and Earned Contracts	30,152	-	-	-	-	-	-	30,152	-	-	-
	Interest Income - Working Capital Interest Income - ISF Risk Reserve	7,228 196	-	-	-	-	-	-	-	-	-	7,228 196
22	Local Funds Contributions	107,446	-	-	-	-	-	-	-	-	-	107,446
	Other Local Income	-	-	-	-	-	-	-	-	-	-	-
24												
25	TOTAL REVENUE	28,174,786	18,967,457	4,142,133	1,616,254	(9,112)	2,682,189	129,103	30,152	348,012	153,727	114,870
26												
	EXPENSE											
	Healthcare Cost											
	Provider Claims Cost	1,660,724	305,434	568,965	-	72,431	-	352,401	17,661	289,169	54,664	-
	CMHP Subcontracts, net of 1st & 3rd party	22,082,568	16,686,852	1,838,510	1,283,177	-	2,154,453	75,294	-	44,282	-	-
31	Insurance Provider Assessment Withhold (IPA) Medicaid Hospital Rate Adjustments	311,106	216,565	94,541	-	-	-	-	-	-	-	-
	MHL Cost in Excess of Medicare FFS Cost	-	- 316,648	-	-	-	-	- (316,648)	-	-	-	-
34	INITE COST IN EXCess of Medicare 11 5 Cost		510,040					(310,040)				
35	Total Healthcare Cost	24,054,398	17,525,499	2,502,016	1,283,177	72,431	2,154,453	111,047	17,661	333,451	54,664	-
	Medical Loss Ratio (HCC % of Revenue)	85.8%	92.4%	60.4%	79.4%	-794.9%	80.3%	86.0%		95.8%	35.6%	
38	Administrative Cost	00.047										00.017
	Purchased Professional Services Administrative and Other Cost	36,817	-	-	-	-	-	-	-	-	-	36,817
	Interest Expense	499,757	-	-	-	-	-	-	12,491	4,025	-	483,241
	Depreciation	-	-	-	-	-	-	-			_	
	Functional Cost Reclassification	-	-	-	-	-	-	-	-	-	-	-
	Allocated Indirect Pooled Cost	0	-	-	-	-	-	-	-	-	-	-
45	Delegated Managed Care Admin	1,424,701	1,194,684	134,053	87,162	-	-	8,802	-	-	-	-
46	Apportioned Central Mgd Care Admin	0	364,429	52,091	27,764	1,567	46,616	9,254	652	10,536	-	(512,910)
47	-		·									
48	Total Administrative Cost	1,961,275	1,559,113	186,143	114,926	1,567	46,616	18,056	13,144	14,561	-	7,148
49 50	Admin Cost Ratio (MCA % of Total Cost)	7.5%	8.2%	6.9%	8.2%	2.1%	2.1%	14.0%		4.2%	0.0%	2.0%
50	Local Funds Contribution	107,446	_			_						107,446
	PBIP Transferred to CMHPs	- 107,440										- 107,440
53												
54	TOTAL COST after apportionment	26,123,119	19,084,612	2,688,159	1,398,103	73,998	2,201,069	129,103	30,805	348,012	54,664	114,594
55												
	NET SURPLUS before settlement	2,051,668	(117,155)	1,453,974	218,151	(83,110)	481,120	-	(652)	-	99,064	276
57	Net Surplus (Deficit) % of Revenue	7.3%	-0.6%	35.1%	13.5%	912.1%	17.9%	0.0%	-2.2%	0.0%	64.4%	0.2%
	Prior Year Savings	17,316,484	16,894,122	422,362	-	-	-	-		-	-	-
	Change in PA2 Fund Balance	(99,064)	-	-	-	-	-	-		-	(99,064)	-
	ISF Risk Reserve Abatement (Funding)	(196)	-	-	-	-	-	-		-	-	(196)
62	ISF Risk Reserve Deficit (Funding) Settlement Receivable / (Payable)	- (653,297)	- (873,264)	- 836,128	- (218,151)	- 83,110	- (481,120)	-	_	-	-	-
	NET SURPLUS (DEFICIT)				(210,131)	05,110	(401,120)		(050)			80
	HMP & Autism is settled with Medicaid	18,615,595	15,903,703	2,712,464					(652)			80
66												
67	SUMMARY OF NET SURPLUS (DEFICIT)											
	Prior Year Unspent Savings	15,873,444	15,486,279	387,165	-	-	-	-		-	-	-
	Current Year Savings	665,709	(1,659,589)	2,325,299	-	-	-	-		-	-	-
	Current Year Public Act 2 Fund Balance	-	-	-	-	-	-	-	(050)	-	-	-
	Local and Other Funds Surplus/(Deficit)	2,076,441	2,077,014	-		<u> </u>	-		(652)			80
	NET SURPLUS (DEFICIT)	18,615,595	15,903,703	2,712,464		<u> </u>	-		(652)			80
74												

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1	Southwest Michigan Behavioral		Mos in Period	ů i	i,	Estimate P01		Estimate P01	Estimate P01		Estimate P01	Estimate P01
2	For the Fiscal YTD Period Ended 10/31/2022		1									
3	(For Internal Management Purposes Only)		ok									
									Woodlands	Integrated Services		
4	INCOME STATEMENT	Total SWMBH	SWMBH Central	CMH Participants	Barry CMHA	Berrien CMHA	Pines Behavioral	Summit Pointe	Behavioral	of Kalamazoo	St Joseph CMHA	Van Buren MHA
6	Medicaid Specialty Services		HCC%		76.6%	79.5%	88.1%	84.4%	82.4%	44.4%	72.8%	81.2%
7	Subcontract Revenue	18,841,968	1,512,397	17,329,571	853,695	3,443,521	1,070,688	3,433,190	1,176,376	4,311,889	1,249,192	1,791,021
8	Incentive Payment Revenue	125,489	104,312	21,178		7,411		10,439			3,328	
9	Contract Revenue	18,967,457	1,616,708	17,350,749	853,695	3,450,932	1,070,688	3,443,628	1,176,376	4,311,889	1,252,520	1,791,021
10	External Provider Cost	10 070 707	205 424	10.005.000	226 270	0.000.004	042 140	2.501.260	645 004	4 100 442	1 004 001	998,008
12	Internal Program Cost	13,370,797 3,716,213	305,434	13,065,363 3,716,213	326,379 334,857	2,366,234 892,778	943,149 289,365	2,501,260	645,801 382,105	4,190,442 97,250	1,094,091 112,055	702,469
13	SSI Reimb, 1st/3rd Party Cost Offset	(19,430)	-	(19,430)	-	(19,389)	(8,219)	-	-	13,869	(1,285)	(4,406)
14 15	Insurance Provider Assessment Withhold (IPA) MHL Cost in Excess of Medicare FFS Cost	216,565	216,565	-	-	-	-	-	-	-	-	-
16	Total Healthcare Cost	316,648 17,600,793	316,648 838,647	16,762,146	661,235	3,239,623	1,224,295	3,406,595	1,027,906	4,301,561	1,204,861	1,696,070
17	Medical Loss Ratio (HCC % of Revenue)	92.8%	000,011	96.6%	77.5%	93.9%	114.3%	98.9%	87.4%	99.8%	96.2%	
18		4 507 045	004 400	4 000 400	07.054	050 044	60 F00	004 000	400.000		47.050	440.000
19 20	Managed Care Administration Admin Cost Ratio (MCA % of Total Cost)	1,567,915 8.2%	364,429 1.9%	1,203,486 6.3%	87,954 11.7%	250,944 7.2%	62,580 4.9%	261,088 7.1%	139,606 12.0%	233,662 5.2%	47,659 3.8%	119,993 6.6%
21												
22	Contract Cost	19,168,708	1,203,075	17,965,633	749,189	3,490,567	1,286,875	3,667,683	1,167,512	4,535,223	1,252,520	1,816,063
23	Net before Settlement	(201,251)	413,633	(614,884)	104,506	(39,635)	(216,187)	(224,055)	8,864	(223,334)	0	(25,043)
25	Prior Year Savings	16,894,122	16,894,122	-	-	-	-	-	-	-	-	-
26	Internal Service Fund Risk Reserve	-	-	-	-	-	-	-	-	-	-	-
27 28	Contract Settlement / Redistribution Net after Settlement	(873,264) 15,819,607	(1,488,148) 15,819,607	<u>614,884</u> (0)	(104,506)	39,635	216,187	224,055	(8,864)	223,334	(0)	25,043
29		10,010,001	10,010,001	(0)								
30	Eligibles and PMPM											
31 32	Average Eligibles Revenue PMPM	180,471 \$ 105.10	180,471 \$ 8.96	180,471 \$ 96.14	9,933 \$ 85.95	33,987 \$ 101.54	10,596 \$ 101.05	34,920 \$ 98.61	10,620 \$ 110.77	47,258 \$ 91.24	14,769 \$ 84.81	18,388 \$ 97.40
33		\$ 106.21						\$ 105.03	\$ 109.94		\$ 84.81	\$ 98.76
34	Margin PMPM	\$ (1.12)	\$ 2.29	\$ (3.41)	\$ 10.52	\$ (1.17)	\$ (20.40)	\$ (6.42)	\$ 0.83	\$ (4.73)	\$ 0.00	\$ (1.36)
35	Medicaid Specialty Services											
30	Budget v Actual											
38												
39 40	Eligible Lives (Average Eligibles) Actual	180,471	180,471	180,471	9,933	33,987	10,596	34,920	10,620	47,258	14,769	18,388
	Budget	174,379	174,379	174,379	9,423	33,008	10,390	33,586	10,020	45,533	14,354	17,941
42	Variance - Favorable / (Unfavorable)	6,092	6,092	6,092	510	979	299	1,334	383	1,725	415	447
43 44	% Variance - Fav / (Unfav)	3.5%	3.5%	3.5%	5.4%	3.0%	2.9%	4.0%	3.7%	3.8%	2.9%	2.5%
44	Contract Revenue before settlement											
46	Actual	18,967,457	1,616,708	17,350,749	853,695	3,450,932	1,070,688	3,443,628	1,176,376	4,311,889	1,252,520	1,791,021
47 48	Budget Variance - Favorable / (Unfavorable)	21,863,176 (2,895,719)	2,125,489 (508,781)	19,737,687 (2,386,938)	843,204 10,491	3,695,391 (244,459)	1,057,637 13,051	3,457,734 (14,106)	1,076,940 99,436	6,383,106 (2,071,217)	1,426,653 (174,133)	1,797,022 (6,001)
49	% Variance - Fav / (Unfav)	-13.2%	-23.9%	-12.1%	1.2%	-6.6%	1.2%	-0.4%	9.2%	-32.4%	-12.2%	-0.3%
50 51	Haalthaara Cast											
51 52	Healthcare Cost Actual	17,600,793	838,647	16,762,146	661,235	3,239,623	1,224,295	3,406,595	1,027,906	4,301,561	1,204,861	1,696,070
53	Budget	17,663,069	881,565	16,781,504	744,726	3,239,623	1,040,235	3,406,595	1,027,906	4,421,488	1,204,861	1,696,070
54	Variance - Favorable / (Unfavorable)	62,276	42,918	19,358	83,490	-	(184,060)	-	-	119,927	-	- 0.0%
55 56	% Variance - Fav / (Unfav)	0.4%	4.9%	0.1%	11.2%	0.0%	-17.7%	0.0%	0.0%	2.7%	0.0%	0.0%
57	Managed Care Administration											
58 59	Actual Budget	1,567,915 1,889,502	364,429 714,398	1,203,486 1,175,104	87,954 94,003	250,944 250,944	62,580 38,420	261,088 261,088	139,606 139,606	233,662 223,390	47,659 47,659	119,993 119,993
60	Variance - Favorable / (Unfavorable)	321,587	349,969	(28,383)	6,049	- 200,044	(24,161)	- 201,008		(10,272)		-
61	% Variance - Fav / (Unfav)	17.0%	49.0%	-2.4%	6.4%	0.0%	-62.9%	0.0%	0.0%	-4.6%	0.0%	0.0%
62 63	Total Contract Cost											
	Actual	19,168,708	1,203,075	17,965,633	749,189	3,490,567	1,286,875	3,667,683	1,167,512	4,535,223	1,252,520	1,816,063
	Budget	19,552,570	1,595,962	17,956,608	838,729	3,490,567	1,078,655	3,667,683	1,167,512	4,644,879	1,252,520	1,816,063
	Variance - Favorable / (Unfavorable) % Variance - Fav / (Unfav)	383,862 2.0%	392,887 24.6%	(9,025) -0.1%	89,540 10.7%	- 0.0%	(208,220) -19.3%	- 0.0%	- 0.0%	109,656 2.4%	- 0.0%	- 0.0%
68		,0		2		21370		21070	2.370		21070	
69	Net before Settlement Actual	(201 254)	410 600	(614 004)	104 500	(20 625)	(246 407)	(224.055)	0.064	(202 224)	0	(25.042)
	Budget	(201,251) 2,310,606	413,633 529,527	(614,884) 1,781,079	104,506 4,475	(39,635) 204,824	(216,187) (21,018)	(224,055) (209,949)	8,864 (90,572)	(223,334) 1,738,227	174,133	(25,043) (19,041)
72	Variance - Favorable / (Unfavorable)	(2,511,856)	(115,893)	(2,395,963)	100,031	(244,459)	(195,170)	(14,106)	99,436	(1,961,561)	(174,133)	
73 74												
74												

	F G	н	1		к	1	М	N	0	Р	0	R
1	Southwest Michigan Behavioral	Health	Mos in Period	ů –		Estimate P01		Estimate P01	Estimate P01		Estimate P01	Estimate P01
2	For the Fiscal YTD Period Ended 10/31/2022		1						20000000		201111110101	
3	(For Internal Management Purposes Only)		ok									
									Woodlands	Integrated Services		
4	INCOME STATEMENT	Total SWMBH	SWMBH Central	CMH Participants	Barry CMHA	Berrien CMHA	Pines Behavioral	Summit Pointe	Behavioral	of Kalamazoo	St Joseph CMHA	Van Buren MHA
5	Haakka Mishiman Dian											
75	Healthy Michigan Plan	4 4 4 2 4 2 2	HCC%	2 050 005	11.1%	7.7%	7.2%	12.5%	6.7%	5.7%	16.1%	9.0% 311,355
76 77	Contract Revenue	4,142,133	1,091,328	3,050,805	181,589	602,939	170,761	584,603	188,492	753,619	257,447	311,355
78	External Provider Cost	1,623,517	568,965	1,054,552	32,932	146,064	58,965	269,799	43,720	288,591	115,315	99,167
79	Internal Program Cost	783,958	-	783,958	63,006	171,345	41,281	234,248	39,455	9,375	135,691	89,556
80	SSI Reimb, 1st/3rd Party Cost Offset	-	-	-	-	-	-	-	-		-	-
81 82	Insurance Provider Assessment Withhold (IPA) Total Healthcare Cost	94,541 2,502,016	94,541 663,506	- 1,838,510	95,938	317,409	100,246	504,047	83,174	297,966	251,006	188,723
83	Medical Loss Ratio (HCC % of Revenue)	2,502,016	663,506	1,636,510	95,936 52.8%	52.6%	58.7%	504,047 86.2%	03,174 44.1%	297,966 39.5%	251,006	
84		001470		00.070	02.070	02.070	00.175	00.270		00.070	011070	00.070
85	Managed Care Administration	186,143	52,091	134,053	12,761	24,440	8,928	40,596	11,296	16,238	6,441	13,352
86 87	Admin Cost Ratio (MCA % of Total Cost)	6.9%	1.9%	5.0%	11.7%	7.1%	8.2%	7.5%	12.0%	5.2%	2.5%	6.6%
88	Contract Cost	2,688,159	715,597	1,972,562	108,699	341,849	109,174	544,644	94,471	314,204	257,447	202,075
89	Net before Settlement	1,453,974	375,731	1,078,243	72,891	261,090	61,587	39,959	94,021	439,415	(0)	109,280
90			100.007									
91 92	Prior Year Savings Internal Service Fund Risk Reserve	422,362	422,362	-	-							-
93	Contract Settlement / Redistribution	836,128	1,914,371	(1,078,243)	(72,891)	(261,090)	(61,587)	(39,959)	(94,021)	(439,415)	0	(109,280)
94	Net after Settlement	2,712,464	2,712,464								-	-
95												
96 97	Eligibles and PMPM Average Eligibles	78,784	78,784	78,784	4,028	15,342	3,772	14,435	4,789	22,805	6,085	7,528
98						\$ 39.30		\$ 40.50	\$ 39.36		\$ 42.31	
99	Expense PMPM	34.12	9.08	25.04	26.99	22.28	28.94	37.73	19.73	13.78	42.31	26.84
100	Margin PMPM	\$ 18.46	\$ 4.77	\$ 13.69	\$ 18.10	\$ 17.02	\$ 16.33	\$ 2.77	\$ 19.63	\$ 19.27	\$ (0.00)	\$ 14.52
101	Healthy Michigan Plan											
102	Budget v Actual											
104												
105	Eligible Lives (Average Eligibles)											
106 107	Actual Budget	78,784 74,889	78,784 74,889	78,784 74,889	4,028 3,793	15,342 14,729	3,772 3,546	14,435 13,688	4,789 4,485	22,805 21,571	6,085 5,873	7,528 7,204
107	Variance - Favorable / (Unfavorable)	3,895	3,895	3,895	235	613	226	747	304	1,234	212	324
109	% Variance - Fav / (Unfav)	5.2%	5.2%	5.2%	6.2%	4.2%	6.4%	5.5%	6.8%	5.7%	3.6%	4.5%
110	Contract Devenue before estilement											
112	Contract Revenue before settlement Actual	4,142,133	1,091,328	3,050,805	181,589	602,939	170,761	584,603	188,492	753,619	257,447	311,355
113	Budget	4,098,462	786,074	3,312,388	166,544	643,439	155,652	612,166	195,317	968,179	258,338	312,753
114	Variance - Favorable / (Unfavorable)	43,671	305,254	(261,583)	15,046	(40,499)	15,109	(27,564)	(6,825)	(214,561)	(892)	(1,398)
115 116	% Variance - Fav / (Unfav)	1.1%	38.8%	-7.9%	9.0%	-6.3%	9.7%	-4.5%	-3.5%	-22.2%	-0.3%	-0.4%
117	Healthcare Cost											
118	Actual	2,502,016	663,506	1,838,510	95,938	317,409	100,246	504,047	83,174	297,966	251,006	188,723
119 120	Budget Variance - Favorable / (Unfavorable)	2,828,109 326,094	694,262 30,756	2,133,847 295,337	112,350 16,412	317,409	213,472 113,226	504,047	83,174	463,666 165,700	251,006	188,723
121	% Variance - Fav / (Unfav)	11.5%	4.4%	13.8%	14.6%	0.0%	53.0%	0.0%	0.0%	35.7%	0.0%	0.0%
122	Manager d Orace A desired at the											
123 124	Managed Care Administration Actual	186.143	52.091	134.053	12.761	24.440	8.928	40.596	11.296	16.238	6.441	13.352
124	Budget	246,749	108,539	138,210	14,181	24,440	11,464	40,596	11,296	16,439	6,441	13,352
126	Variance - Favorable / (Unfavorable)	60,606	56,449	4,157	1,420	-	2,536	-	-	201		-
127 128	% Variance - Fav / (Unfav)	24.6%	52.0%	3.0%	10.0%	0.0%	22.1%	0.0%	0.0%	1.2%	0.0%	0.0%
120	Total Contract Cost											
130	Actual	2,688,159	715,597	1,972,562	108,699	341,849	109,174	544,644	94,471	314,204	257,447	202,075
131	Budget	3,074,858	802,801	2,272,057	126,531	341,849	224,936	544,644	94,471	480,105	257,447	202,075
132 133	Variance - Favorable / (Unfavorable) % Variance - Fav / (Unfav)	386,699 12.6%	87,205 10.9%	299,495 13.2%	17,832 14.1%	- 0.0%	115,762 51.5%	- 0.0%	- 0.0%	165,901 34.6%	- 0.0%	- 0.0%
134	,	12.070	10.370	10.270	14.170	0.078	01.076	0.078	0.076	04.076	0.078	0.078
135	Net before Settlement		075		70.07		au	00.6				100.577
136 137	Actual Budget	1,453,974 1,023,604	375,731 (16,728)	1,078,243 1,040,331	72,891 40,013	261,090 301,589	61,587 (69,284)	39,959 67,523	94,021 100,846	439,415 488,075	(0) 891	109,280 110,678
137	Variance - Favorable / (Unfavorable)	430,370	392,459	37,911	32,878	(40,499)	130,871	(27,564)	(6,825)	(48,660)	(892)	
139	. ,			-		,		,		,		
140												

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1	Southwest Michigan Behavioral		Mos in Period	ů l		Estimate P01		Estimate P01	Estimate P01	·	Estimate P01	Estimate P01
2	For the Fiscal YTD Period Ended 10/31/2022		1					20111111010101	201111110101		20000000	2011111101101
3	(For Internal Management Purposes Only)		ok									
									Woodlands	Integrated Services		
4	INCOME STATEMENT	Total SWMBH	SWMBH Central	CMH Participants	Barry CMHA	Berrien CMHA	Pines Behavioral	Summit Pointe	Behavioral	of Kalamazoo	St Joseph CMHA	Van Buren MHA
5												
141	Autism Specialty Services Contract Revenue		HCC%		4.5%	9.3%	3.0%	0.0%	4.1%	4.0%	6.2%	6.2%
142	Contract Revenue	1,616,254	56,253	1,560,001	85,128	293,696	86,573	322,873		466,221	137,260	168,249
143	External Provider Cost	1,196,601		1,196,601		379.766			51,228	503,347	137,260	125,000
145	Internal Program Cost	86,576		86,576	38,672	108	42,298	-	-			5,498
146	SSI Reimb, 1st/3rd Party Cost Offset	-	-	-	-	-	-	-	-	-	-	-
147	Insurance Provider Assessment Withhold (IPA)	-	<u> </u>	<u> </u>					-			
148	Total Healthcare Cost	1,283,177	- 0.0%	1,283,177 82.3%	38,672 45.4%	379,874 129.3%	42,298 48.9%	- 0.0%	51,228 0.0%	503,347	137,260 100.0%	130,498 77.6%
149	Medical Loss Ratio (HCC % of Revenue)	79.4%	0.0%	82.3%	45.4%	129.3%	48.9%	0.0%	0.0%	108.0%	100.0%	77.6%
151	Managed Care Administration	114,926	27,764	87,162	5,144	29,250	9,148	-	6,958	27,430	-	9,232
152	Admin Cost Ratio (MCA % of Total Cost)	8.2%	2.0%	6.2%	11.7%	7.1%	17.8%	0.0%	12.0%	5.2%	0.0%	6.6%
153 154	Contract Cost	1,398,103	27,764	1,370,339	43,816	409,125	51,445		58,186	530,777	137,260	139,730
155	Net before Settlement	218,151	28,489	189,662	41,312	(115,428)	35,128	322,873	(58,186)	(64,556)	(0)	28.518
156	Contract Settlement / Redistribution	(218,151)	(28,489)	(189,662)	(41,312)	115,428	(35,128)	(322,873)	58,186	64,556	0	(28,518)
157	Net after Settlement	0	0						-			
158												
159												
160	Certified Community Behavioral Contract Revenue		HCC%	0.005 705	0.0%	0.0%	0.0%	0.0%	0.0%	10.6%	20.5%	0.0%
161	Contract Revenue	2,682,189	(243,606)	2,925,795	<u> </u>	<u> </u>	<u> </u>	<u> </u>		2,472,014	453,781	
162	External Provider Cost	87,890		87,890						87,890		
164	Internal Program Cost	2,066,563		2,066,563	-	-		-	-	1,612,782	453,781	-
165	SSI Reimb, 1st/3rd Party Cost Offset				-							
166	Total Healthcare Cost	2,154,453	-	2,154,453	-	-	-	-	-	1,700,672	453,781	-
167	Medical Loss Ratio (HCC % of Revenue)	80.3%	0.0%	73.6%	0.0%	0.0%	0.0%	0.0%	0.0%	68.8%	100.0%	0.0%
169	Managed Care Administration	46,616	46,616		-	_	-	-	_	-		-
170	Admin Cost Ratio (MCA % of Total Cost)	2.1%	2.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
171												
	Contract Cost	2,201,069	46,616	2,154,453	<u> </u>	<u> </u>	<u> </u>			1,700,672	453,781	
173	Net before Settlement PPS-1 Supplemental Payment Difference	481,120 (839,314)	(290,222)	771,342 (839,314)	-		-	-	-	771,342 (839,314)	-	-
175	Contract Settlement / Redistribution	(000,014)	(67,972)	67,972			<u> </u>			67,972		
176	Net after Settlement	(358,194)	(358,194)	-	-				-		-	-
177												
178												
179	SUD Block Grant Treatment		HCC%		0.7%	0.3%	0.1%	0.0%	0.7%	0.0%	0.3%	0.3%
180	Contract Revenue	348,012	295,014	52,999	3,146	16,275	2,356		10,000	9,330	6,581	5,311
181 182	External Browider Cost	289,169	000 460									
183	External Provider Cost Internal Program Cost	289,169 44,282	289,169	- 44,282	- 6,197	- 12,790	2,526	- 1,425	- 9,321	-	- 6,581	- 5,441
184	Insurance Provider Assessment Withhold (IPA)											-
185	Total Healthcare Cost	333,451	289,169	44,282	6,197	12,790	2,526	1,425	9,321		6,581	5,441
186	Medical Loss Ratio (HCC % of Revenue)	95.8%	98.0%	83.6%	197.0%	78.6%	107.2%	0.0%	93.2%	0.0%	100.0%	102.4%
187	Managed Care Administration	10,536	10,536	_	_	_	_		_	-		
189	Admin Cost Ratio (MCA % of Total Cost)	3.1%	3.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
190	· · · · · ·											
191	Contract Cost	343,987	299,706	44,282	6,197	12,790	2,526	1,425	9,321		6,581	5,441
192	Net before Settlement	4,025	(4,692)	8,717	(3,051)	3,484	(171)	(1,425)	679	9,330	-	(130)
193 194	Contract Settlement Net after Settlement	4,025	8,717 4,025	(8,717)	3,051	(3,484)	171	1,425	(679)	(9,330)		130
194	net alter Settlement	4,025	4,025									
196												

	F G	Н	I	J	К	L	М	N	0	Р	Q	R
1	Southwest Michigan Behavioral	Health	Mos in Period			Estimate P01		Estimate P01	Estimate P01		Estimate P01	Estimate P01
2	For the Fiscal YTD Period Ended 10/31/2022		1									
3	(For Internal Management Purposes Only)		ok									
									Woodlands	Integrated Services		
4	INCOME STATEMENT	Total SWMBH	SWMBH Central	CMH Participants	Barry CMHA	Berrien CMHA	Pines Behavioral	Summit Pointe	Behavioral	of Kalamazoo	St Joseph CMHA	Van Buren MHA
5												
197	SWMBH CMHP Subcontracts											
198	Subcontract Revenue	27,630,556	2,711,385	24,919,171	1,123,559	4,356,431	1,330,377	4,340,665	1,374,868	8,013,073	2,104,261	2,275,936
199	Incentive Payment Revenue	125,489	104,312	21,178		7,411	<u> </u>	10,439		<u> </u>	3,328	-
200	Contract Revenue	27,756,045	2,815,697	24,940,348	1,123,559	4,363,842	1,330,377	4,351,104	1,374,868	8,013,073	2,107,589	2,275,936
201												
202	External Provider Cost	16,567,974	1,163,568	15,404,406	359,311	2,892,063	1,002,114	2,771,059	740,749	5,070,270	1,346,666	1,222,174
203	Internal Program Cost	6,697,592		6,697,592	442,732	1,077,022	375,470	1,141,008	430,881	1,719,407	708,108	802,964
204	SSI Reimb, 1st/3rd Party Cost Offset	(19,430)	-	(19,430)	-	(19,389)	(8,219)	-	-	13,869	(1,285)	(4,406)
205	Insurance Provider Assessment Withhold (IPA)	311,106	311,106	-	-	-	-	-	-	-	-	-
	PPS-1 Supplemental Payment Difference MHL Cost in Excess of Medicare FFS Cost	(839,314) 316,648	- 316,648	(839,314)	-	-	-	-	-	839,314	-	-
207	Total Healthcare Cost	23,034,575	1,791,322	21,243,254	802,043	3,949,696	1,369,365	3,912,067	1,171,630	7,642,860	2,053,489	2,020,732
200	Medical Loss Ratio (HCC % of Revenue)	23,034,575 83.0%	1,791,322 63.6%	21,243,234 85.2%	002,043 71.4%	3,949,090 90.5%	1,309,305	3,912,067		7,042,000	2,053,469 97.4%	2,020,732 88.8%
210		00.078	03.078	03.276	71.470	30.370	102.376	03.376	03.276	33.476	31.470	00.078
211	Managed Care Administration	1,926,137	501,436	1,424,701	105,859	304,635	80,655	301,685	157,860	277,330	54,100	142,578
212	Admin Cost Ratio (MCA % of Total Cost)	7.7%	2.0%	5.7%	11.7%	7.2%	5.6%	7.2%	11.9%	3.5%	2.6%	6.6%
213	0	04 000 740	0.000 750	00 007 055	007.004	4 05 4 004	4 450 000	4 040 750	4 000 400	7 000 400	0.407.500	0.400.040
	Contract Cost	24,960,712	2,292,758	22,667,955	907,901	4,254,331	1,450,020	4,213,752	1,329,490	7,920,190	2,107,589	2,163,310
215	Net before Settlement	2,795,333	522,939	2,272,394	215,658	109,512	(119,643)	137,352	45,378	92,883	(0)	112,626
216	Prior Year Savings	17,316,484	17,316,484									
	Internal Service Fund Risk Reserve			-	-							
	Contract Settlement	(255,287)	406,450	(661,738)	(215,658)	(109,512)	119,643	(137,352)	(45,378)	678,459	0	(112,626)
220		19,856,530	18,245,874	1,610,656		(0)		0	0	771,342	(0)	(0)
221			· · · · · ·							· · · · · ·		
222												

	F	Н		J	К	L	М	N	0	Р	Q	R
1	Southwest Michigan Behavioral	Health	Mos in Period			Estimate P01		Estimate P01	Estimate P01		Estimate P01	Estimate P01
2	For the Fiscal YTD Period Ended 10/31/2022		1									
3	(For Internal Management Purposes Only)		ok									
									Woodlands	Integrated Services		
4	INCOME STATEMENT	Total SWMBH	SWMBH Central	CMH Participants	Barry CMHA	Berrien CMHA	Pines Behavioral	Summit Pointe	Behavioral	of Kalamazoo	St Joseph CMHA	Van Buren MHA
5		TOTAL SWIMBH	Swindh Cellulai	CINH Farticipants	Bally CIVINA	Bernen CMHA	Filles Bellavioral	Summeronne	Benavioral		3t Joseph CMHA	
223	State General Fund Services		HCC%	15.8%	7.1%	3.2%	1.6%	3.0%	6.1%	2.3%	3.9%	3.3%
224	Contract Revenue			1,071,784	77,943	184,032	73,384	154,958	72,258	325,043	86,880	97,286
225												
	External Provider Cost			212,505	22,490	29,213	6,725	25,424	58,564	-	61,757	8,333
227	Internal Program Cost			353,294	39,221	100,041	15,469	97,332	17,536	-	22,731	60,964
228	SSI Reimb, 1st/3rd Party Cost Offset				-							
229				565,800	61,711	129,254	22,194	122,756	76,100	-	84,487	69,298
	Medical Loss Ratio (HCC % of Revenue)			52.8%	79.2%	70.2%	30.2%	79.2%	105.3%	0.0%	97.2%	71.2%
231												
232	Managed Care Administration			78,093	9,257	9,953	3,346	36,179	11,521	-	2,393	5,444
233 234	Admin Cost Ratio (MCA % of Total Cost)			12.1%	13.0%	7.1%	13.1%	22.8%	13.1%	0.0%	2.8%	7.3%
235	Contract Cost			643.892	70,968	139.207	25,540	158,935	87.621		86,880	74,742
	Net before Settlement			427,892	6,975	44,826	47,844	(3,976)		325,043		22,544
230	Net before Settlement			427,092	0,975	44,020	47,044	(3,970)	(15,504)	323,043	-	22,344
	Other Redistributions of State GF			63,827	-	-	-	-	-	63,827	-	-
	Contract Settlement			(24,063)	(6,383)	-	-	-	-		-	(17,680)
240	Net after Settlement			467,656	592	44,826	47,844	(3,976)	(15,364)	388,870	-	4,864
241								·				

SWN	1BH SERVICES ADMINISTRATIVE CONTRACTS							
	(October 2021 - September 2022)							
	AUNALYTICS							
	Provides Data Center & Storage Services							
	Web Hosting							
	Cloud Computing Services							
Deliverables/Services	Network Infrastructure							
Deliverables/Services	• VOIP							
	Wireless Communications							
	Hardware and Software Needs (with Helpdesk Support)							
	Related Project Management							
	FY22 Expenditure: \$384,673 (FY21 Expenditure: \$378,941)							
	BAUCKHAM, SPARKS, THALL, SEEBER & KAUFMAN P.C.							
	Medicaid fair hearing counsel: Act as legal representation on behalf of							
	SWMBH and participant CMHSP's for the Fair Hearing process							
Deliverables/Services	Perform tasks related to Fair Hearing preparation process: Record							
	review, witness preparation and interviews							
	Hearing Summary preparation							
	Legal consultation related to Fair Hearing process							
	FY22 Expenditure: \$1,296 (FY21 Expenditure: \$7,648)							
Deliverables (Consisse	BLUE FIRE MEDIA, INC							
Deliverables/Services	Supports the SWMBH public website FY22 Expenditure: \$2,025 (FY21 Expenditure: \$2,480)							
Deliverables/Services	Consultation service on federal policy, regulations & funding opportunities							
	Secure materials and prepare briefs summarizing attended events							
	FY22 Expenditure: \$9,375 (FY21 Expenditure: \$15,375)							
	CONTRACT PHYSICIANS							
	Program policy issue consultation							
	Service guideline consultation and review							
	Medical policy review and approval							
Deliverables/Services	SWMBH credentialing panel participant							
	Consultation provided to Member Services and Contractor Network							
	 Management as necessary On-call Medical decisions with Utilization Management during non-business hours 							
	BH Human Resource Management Committee consultant							
	FY22 Expenditure: \$46,631 (FY21 Expenditure: \$41,676)							

Deliverables/Services • the cloud FY22 Expenditure: \$12,250 FIN Assisting with activities and docum • State reporting developme • Refinement of cost manage • CMH financial statements re • Refinement of cost manage • CMH financial statement su • FY22 Expenditure: \$5,610 (HEALTH MA Deliverables/Services • Technical assistance on err population health manage analytics FY22 Expenditure: \$115,865 Deliverables/Services • Coaching FY22 Expenditure: \$7,989 (IntegRATED SERVICES OF K/ Deliverables/Services • Access to EDI system FY22 Expenditure: N/A (F) Deliverables/Services • Support intensity scale asse FY22 Expenditure: \$13,230 PARMENTER Deliverables/Services • General legal counsel FY22 Expenditure: \$13,230	CH CONSULTING ents related to: nt view ement systems region wide apport FY21 Expenditure: \$86,378) NAGEMENT ASSOCIATES lerging regulatory initiatives regarding ment, duals, opioid health homes and data (FY21 Expenditure: \$68,255) HUMANERGY FY21 Expenditure: \$9,166) ALAMAZOO (CONTRACT ENDED 9/30/21)
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FY22 Expenditure: \$975 (F PHD CONSULTANTS/	& ASSOCIATES (RETIRED)
PHD CONSULTANTS/	
	Y21 Expenditure: \$22,550)
Mental Health Parity project	LIGHTHOUSE BEHAVIORAL HEALTH
Deliverables/Services	t
Clinical consultation and p	roject management
FY22 Expenditure: \$13,325	(FY21 Expenditure: \$50,888)
PREST	AND ASSOCIATES
Health Plan professional inc	lependent review and consulting service
Deliverables/Services • Utilization reviews concerni	ng medical necessity and/or medical
appropriateness of treatme	nt
FY22 Expenditure: \$3,136 (
Deliverables/Services On-call crisis intervention compared	PROTOCALL
FY22 Expenditure: \$69,017	PROTOCALL Dunseling and related reporting

	QUEST ANALYTICS, LLC
	Annual Software licensing cost
Deliverables/Services	
	To Provide Network Adequacy analysis
	FY22 Expenditure: \$8,888 (FY21 Expenditure: \$8,138) RELIAS POPULATION HEALTH (FORMERLY CARE MANAGEMENT
	TECHNOLOGIES, INC)
	Licensed proprietary healthcare data analytics solution
	Analyze data in order to determine opportunities for improving care and
Deliverables/Services	decreasing costs for SWMBH and CMHSPs
	Install and manage population health and case level user application
	FY22 Expenditure: \$152,897 (FY21 Expenditure: \$187,929)
	ROSE ST ADVISORS/HRM INNOVATIONS, INC
	Provides support, direction and consultation in the area of Human Resources ensuring federal and state regulations and standards are met. Tasks include, but not
	limited to:
	Cultural Insights Surveys
Deliverables/Services	Strategic leadership planning
	Human Resource Consulting
	Recruiting
	FY22 Expenditure: \$29,500 (FY21 Expenditure: \$46,650)
	ROSLUND PRESTAGE & COMPANY, P.C
Deliverables/Services	Financial, Compliance & Single audit
	FY22 Expenditure: \$108,225 (FY21 Expenditure: \$109,975)
	STREAMLINE HEALTHCARE SOLUTIONS
Deliverables/Services	Streamline Care Management System is a desktop application used to
	manage and pay external providers FY22 Expenditure: \$157,996 (FY21 Expenditure: \$115,679)
	TBD SOLUTIONS LLC
	Level of Care Data Analytics and Guidelines project
Deliverables/Services	Strategic Planning Support
	Internal Functional assessment of UM Call Center and Provider Network
	FY22 Expenditure: \$74,810 (FY21 Expenditure: \$68,513)
	VARNUM LLP
Deliverables/Services	General legal counsel
	Retirement plans and labor law legal consultation
	FY22 Expenditure: \$56,455 (FY21 Expenditure: \$3,572)
	VOICES FOR HEALTH
Deliverables/Services	Translation and Interpretation services
	FY22 Expenditure: \$17,391 (FY21 Expenditure: \$13,755)

<u>Contract Services</u> FY 2022 Actual: \$1,291,559 FY 2021 Actual: \$1,308,991 Delta \$: -\$17,432 Delta %: -1.33%



FY 22 Customer Service Annual Report

December 9, 2022

SWMBH Customer Services Office Responsibilities

- Welcome and orient individuals to services and benefits available and to the provider network.
- Develop and provide information to members about how to access mental health, primary health, and other community services.
- Provide information to members about how to access the various Rights processes.
- Help individuals with problems and questions regarding benefits.
- Assist people with and oversee local complaint and grievance processes.
- Track and report patterns of problem areas for the organization.



SWMBH Customer Services Office Responsibilities

- Maintain Policies and Procedures that meet and exceed all expectations set.
- Manage Regional Customer Services Committee Charter and membership to represent all SWMBH counties.
- Manage and Distribute the SWMBH Medicaid and MI Health Link Customer Handbooks.
- Update regional documents to communicate with customers regarding SWMBH-level service decisions.
- Maintain marketing and member related communications and brochures
- SWMBH includes grievance and appeals under their customer service department as well

All Customer Service staff must be trained in the following areas:

- The populations served (SMI, I/DD/SED, SUD) and eligibility criteria for various benefit plans (Medicaid, HMP, MI Child)
- Service Array, medical necessity requirements, and eligibility for and referral to specialty services
- PCP
- Self-Determination
- Recovery and Resiliency
- Peer Specialists
- Appeals and Grievances, Fair Hearings, local dispute resolution processes, and Recipient Rights

- Limited English Proficiency and cultural competency
- Information and referrals about Medicaid-covered services within the PIHP as well as outside of the Medicaid Health Plans, Fee for Services practitioners, and DHHS
- The Balanced Budget Act (BBA) relative to Customer Service functions and beneficiary rights and protections
- Community Resources
- Public Health Code (for SUD recipients)

Updated and/or distributed SWMBH customer/stakeholder educational materials.

- 3 Members Newsletters
 - Provided all editions as an electronic version via Facebook and website
- 2 Handbooks
 - Both Medicaid and MHL handbooks were updated
- Maintained 7 SWMBH brochures
- Partially updated MI Health Link Welcome Packet and orientation materials
- Mailed over 10,000 letters to MHL members regarding the transition to their health plans
- Began outreach for OHH members who have not engaged in services in over 3 months
 - This includes a combination of phone calls and letters sent quarterly

- DHHS reporting tool monitoring
 - Due to continued challenges with completing the data tool consistently, SWMBH provided oversight in this area quarterly
 - Gathering, organization and submission of grievance, appeal and denial data is now completed by the Quality Department
 - Met or discussed at RCSC at least quarterly with CMHs to review the completion of the tools
- HSAG grievance and appeal audit preparation
 - Met quarterly with CMHs to review processing of grievance and appeals in the region.
 - Reviewed letters and documentation within the database to ensure current standards and requirements are met

- Created a RCSC sub-committee to address regional procedures for Applied Behavior Analysis (ABA) service denials
 - This was in response to continued untimely decisions identified on the MDHHS tool
 - Regional procedure was created to help CMHs ensure ABA decisions were completed timely
 - Example language was developed and distributed for ABA denials and untimely decisions
 - Extensions have been encouraged to be utilized if a timely decision cannot be completed
- Addressed and problem solved PCE system challenges
 - Collaborated with CMH representatives to ensure use of correct legal citations on ABDs
 - Worked with CMHs to align information from PCE system with G&A template letters

- Implementation of Mediation
 - Standing agenda item on RCSC agenda
 - Reviewed the Mental Health Code language and applicability to CMHs
 - Working with Oakland Mediation Center to obtain Customer brochure
 - Monitoring PIHP and CMH contract updates for inclusion of Mediation
- MHL transition planning
 - Newsletter article with initial announcement
 - Collaboration with ICOs, CMHs and SWMBH departments as needed
 - Informational letter sent out to MHL members in the region outlining impact of transition to ICO
 - Created Member FAQ

- Customer Advisory Committee (CAC) convened 11 times in FY 22
- Met virtually **5** times via Go To and Teams
 - Expected to return to virtual meetings this winter
- Met in person <mark>6</mark> times
 - SWMBH provided iPads for CAC members to utilize and assist and support virtual meeting formats both for SWMBH and within the region
 - Set up each member with an email if they didn't already have it
 - Trained them on the use of Teams including the chat and use of the Teams Team feature
- Current representation from Branch(1), Cass(1), Calhoun(1), Kalamazoo(2), St. Joseph(1), Van Buren(1)
 - Each county can have up to 2 representatives



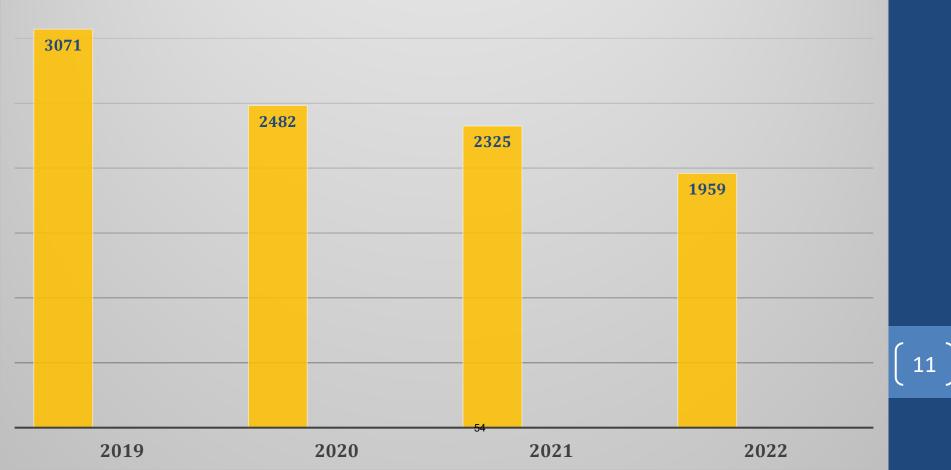
October 2021- September 2022

- Customer/Member Services fielded 1959 phone calls on designated lines
 - MA Customer Service line received **1139** calls
 - MHL Member Service line received 820 calls
 - Call volumes have continued to decrease over the last few years on average of about 370 total calls per year since 2019
- Completed follow up calls for members discharged from Substance Use Disorder residential settings = 504
- Opioid Health Home outreach completed quarterly
 - Each member receives 3 calls, and 2 letters total for attempts to engage
 - First and last contact include a call and a letter to the member

- A total of 85 members have had outreach in the last year
 - Outreach began in December 2021
 - A total of 3 attempts to engage are completed

Phone Trends Fiscal Years 2019, 2020, 2021 and 2022

Total Phone Calls for Medicaid/HMP Customer Service and MHL Member Service Lines



SWMBH and 8 affiliate CMH providers managed and/or provided oversite of 277 Medicaid and MI Health Link Grievances and Appeals

- MA/HMP/BG Grievances reported: 174
 MA/HMP/BG Local Appeals reported: 90
 MA/MHL Fair Hearings reported: 2
- MI Health Link Grievances reported:
- MI Health Link Appeals reported:
- 2 MHL appeals were submitted to the Independent Review Entity (IRE) as required when a local level appeal is upheld. One appeal was overturned by the IRE in favor of the member.

* MHL numbers are through the end of September as MHL runs on a calendar year.

7*

4*

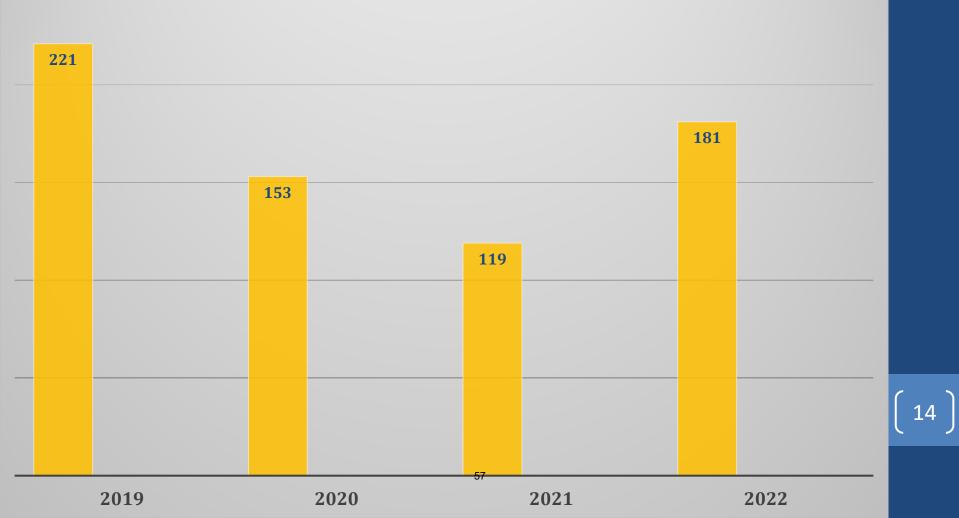
Grievance and Appeal Total Comparisons Fiscal Years 2019, 2020, 2021 and 2022

Total Grievance and Appeals for all funding sources



Grievance Trends Fiscal Years 2019, 2020, 2021 and 2022

Total MHL/MA/HMP/BG Grievances

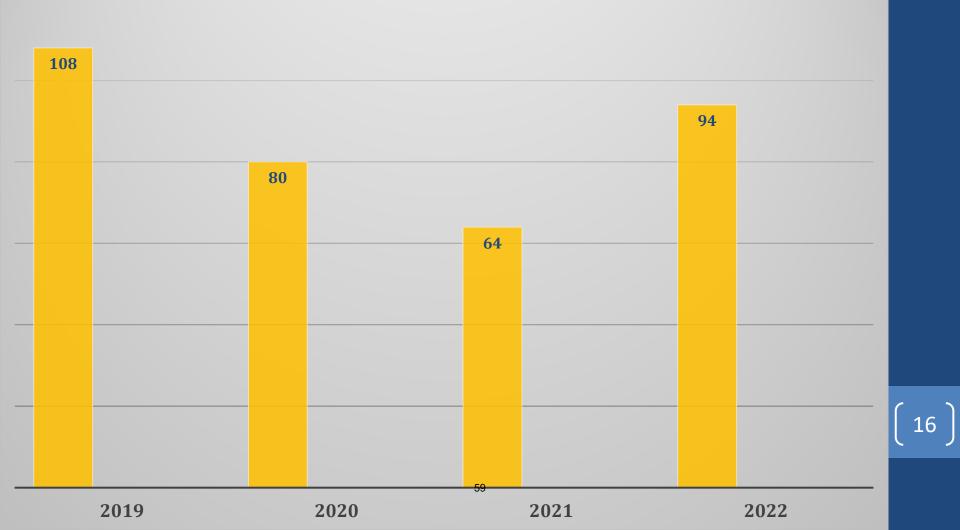


SWMBH REGIONAL APPEAL TOTALS (*MHL, MA, HMP, BG*) FY 2021-2022

Category	Total
Affirmed (not in favor of the member)	49
Reversed (in favor of the member)	44
Split Resolution	1
Grand Total	94

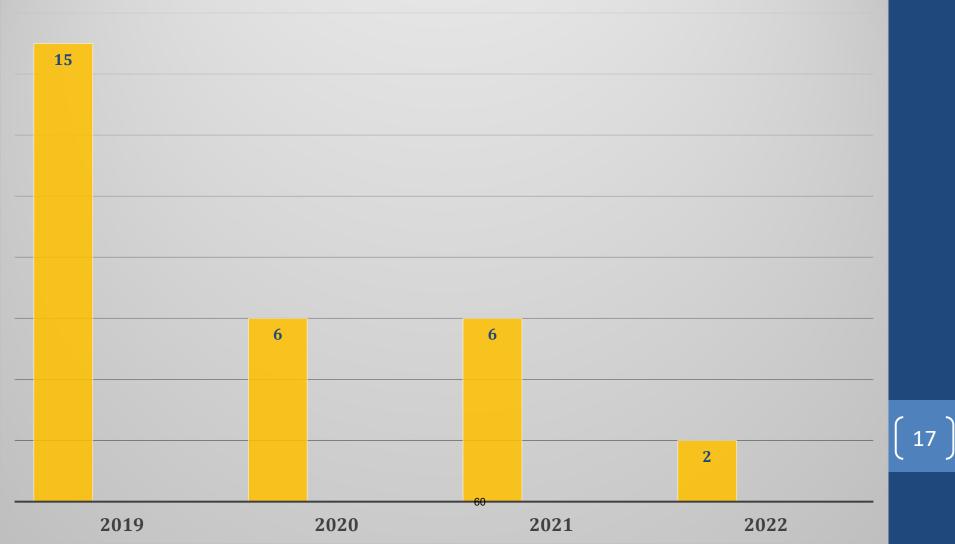
Local Level Appeal Trends Fiscal Years 2019, 2020, 2021 and 2022

Total MHL/MA/HMP/BG Local Level Appeals



Fair Hearing Appeal Trends Fiscal Years 2019, 2020, 2021 and 2022

Total MHL/MA/HMP/BG Fair Hearing Appeals



Community and Advocacy Engagement

- SWMBH participated in many community events, a dramatic increase from 2021
 - Mental Health and Wellness Expo
 - Wellness and Recovery Festival
 - Walk a Mile
 - Mental Health Summit
 - Trunk or Treat for Great Lakes Autism Center
 - Growlers games to promote Substance Use Disorder Prevention, Gambling and Veteran Navigator
 - 4 Stand Downs
 - **3** Project Connect events
- Supported the SWMBH Facebook page by providing resources and guidance to anyone seeking additional information on key Behavioral Health, Mental Health, Substance Use Treatment and Gambling Addiction resources throughout the region.
- 30 posts were made supporting various regional events and behavioral health resources.
- SWMBH's Facebook page reached **40,113** individuals.

Veteran Navigator Activities

- Moved the Veteran Navigator position to Customer Service Department in May 2022
- Conducted meetings with approximately 120 new Veterans or Veteran Family Members (VFM).
- Worked with a total of 80 Veterans/VFM's.
- Participated in 15 Veteran community events such as Stand Downs.
- Participated in 12 virtual and 66 live meetings for Veterans.
- Initiated contact and relationships with various community agencies such as United Way, Kalamazoo YWCA Domestic Violence Program, Lest We Forget, and VFW's and American Legions in the region.
- Attended the Wall that Heals tour.

Veteran Navigator Activities

- Was invited to throw out the first pitch at a Kalamazoo Growlers Baseball game.
- Initiated CMHSP meet and greets with Customer Service and key clinical staff to implement Veteran Navigator resource in counties without a local Veteran Navigator.
- Established connection and relationship with staff at the VA eligibility office in Battle Creek
- Working closely with the VA Justice Office to connect with county jails to ensure veterans in jail are connected with benefits
- Participated on panel at WMU Mental Health Summit, provided by Battel Creek VA
 - How to streamline coordination between VA and community agencies

Looking to FY 23 for Customer Service

- Address HSAG Corrective Action Plans and Recommendations to ensure contractual and federal requirements are met.
 - Initiate quarterly monitoring of grievance and appeal acknowledgment and resolution letters.
 - Initiate quarterly monitoring of the grievance and appeal records.
 - Complete regional training
 - Review and approve SWMBH policies and internal documents for regional implementation
- Will update and improve Advance Directives and Due Process materials and trainings in partnership with Building Better Lives project
- SWMBH will review grievance and appeal files for analysis of trends
 - SWMBH will review all grievance and appeal records for the respective quarter
 - SWMBH will review grievance and appeal files for under/over utilization of service trends

Looking to FY 23 for Veteran Navigator

- Continue to outreach and establish relationships and support to regional CMHs
 - Establish regular support times at the CMH
- Work with the VA Justice Office to establish relationships with local jails and connect veterans in jail with benefits and resources
- Establish Veteran Treatment Court in counties that do not currently have it, if possible
- Maintain current Veteran/VFM resource list and continue to seek new Veteran resources in our region.
- Continue outreach efforts at Veterans events, county fairs and other community events and
- Update print/social media promotional campaign materials regarding services
- Complete and provide quarterly reports to DHHS as required



Questions?

Train & Educate	Audit & Monitor	> Report & Evaluate	
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Date Prepared: November 29, 2022 Chief Compliance Officer: Mila C. Todd

1. Compliance Allegations/Reports:

Issue Reported	#	Investi Ope		Investig Comp		Complaint Substantiated		Outcome
		Yes	No	Yes	No	Yes	No	
Subcontracted provider not signing family training service documentation	NA		X					Contacted MI-OIG, gave SWMBH permission to NOT consider the unsigned documents invalid. No recoupments required, as the service documentation met all other Medicaid requirements. CMH educated the provider and documentation has met all requirements since.
Customer complaint: Felt pressured by CMH staff to exaggerate symptoms when calling SWMBH UM in order to qualify for a higher level of SUD care (residential vs out-patient)	2022-01	X		X			x	No FWA substantiated. Need for additional education to providers and peers/recovery coaches. UM/SUD staff provided education.
Methadone provider billing methadone dosing as telehealth	2022-02	Х		X		Х		No overpayment but claims using the telehealth place of service code were all corrected. On-going monitoring per quarterly audits.
Former CMH employee expressed a variety of concerns with her limited time at the CMH.	NA		X					No FWA or other compliance implications.
CFO at a CMH voided checks in SWMBH Streamline (SWMBH was adjudicating the CMH provider claims), checks had already been cut and sent to providers. New checks were then sent to the providers.	2022-03	X		X		X		Overpayments collected. CFO Streamline privileges were limited to avoid any additional issues.
SUD Provider manually changing start dates on Treatment Plans for the purpose of matching the Txt Plan dates to the	2022-04	Х		Х		Х		Education provided on the authorization process and Treatment Plan requirements. On- going monitoring via

Train & E	ducate	\geq	Audi	& Monit	or	>	Report &	Evaluate
authorization request dates.								quarterly audits.
CMH employee reported that there was a break-in at the office, laptops and checks were stolen	NA		X					Reported to the CMH Compliance Officer and confirmed no PHI was able to be accessed.
Concern that SUD provider is assisting customers in inappropriately changing their address for the purpose of getting services through a different PIHP	NA		X					No FWA. Educated provider.
SUD Block Grant provider not following ATP policies/procedures	2022-05	Х		X		Х		Recoupments issued, CAP provided. On- going monitoring per quarterly audits.
SUD Provider requesting authorizations outside of Treatment Plan dates. Treatment Plan Addendums not being labeled as such and not signed appropriately by clinician & customer.	2022-06	X		X		Х		CAP issued for Treatment Plan requirements. Education provided. CAP approved. On- going monitoring via quarterly audits.
Uncovered during a Medicaid audit that a CMH did not have active Treatment Plans for Meds Only customers-though the internal service had been authorized. Upon requesting additional information, it was found that this may be a more wide-spread issue	2022-07	X		X		×		Substantiated. CAP issued (to be monitored via additional Site Review CAPs) and recoupments processed. On-going monitoring per quarterly audits.
CMH reported that a subcontracted provider was rounding start/stop times when submitting claims.	2022-08	X		X			X	Not substantiated; however, it was discovered that the provider was not using the required U- modifiers for number of customers served. Claims reverted, CAP issued. On-going monitoring via quarterly audits.
ROIs in Streamline automatically merging with different customer records when uploading	2022-09	Х		X		X		Issue corrected and resolved.
Spec Res provider asking about accepting gifts from customer family members	NA		Х					Staff spoke with the caller and determined none of the gifts

Train & E	ducate	\geq	Audit	& Monito	or 🔪	>	Report &	Evaluate
								exceeded \$25 allowable amount per SWMBH policy.
Customer alleges that SUD Provider is upcoding for telehealth therapy and medication reviews. Additional concerns noted that may be more clinical quality than compliance	2022-10	X		x			x	Unsubstantiated. Clinical concerns addressed by SUD Team. Resolved.
SUD provider submitting duplicate drug screening claims (which were paid)	2022-11	Х		x		Х		Recoupments issued. SmartCare global rules updated to limit code to one unit/day per contract.
SUD Residential provider billing day of discharge	2022-12	X		X		Х		Recoupments issued, CAP provided. On- going monitoring per monthly data-mining.
CLS/Respite subcontracting provider not meeting service documentation requirements	NA		X					Per quarterly Medicaid audit. Recoupments issued, live education provided, CAP provided. On-going monitoring per quarterly audits.
CMH board member expressed concerns with the CMH organizational culture	NA		X					Concern sent to Brad Casemore for follow-up.
SUD Block Grant provider not following ATP policies/procedures – repeat issue from provider (investigated FY21)	2022-13	X		X		X		Substantiated. Recoupments issued. Updated CAP required and provided. On-going monitoring per quarterly audits.
Inappropriate use of Q3014 telehealth site code per MDHHS memo/email.	2022-14	Х		Х		Х		Only one CMH using this code-determined use was inappropriate. Encounters reverted.
SUD provider self- reported duplicate claims submitted and paid.	2022-15	X		X		X		Recoupments issued, CAP provided. Pre- payment monitoring. Discovered inappropriate "job" running in Streamline (in addition to the provide inappropriately submitting duplicate claims). Streamline issue resolved. Pre- payment review continues until 1/13/2023.
Former subcontracted	2022-16	Х		Х			Х	Unable to substantiated
	2022-10	~	1	~			~	

					_		
Train & E	ducate	\geq	Audit	& Monitor	\geq	Report &	Evaluate
provider staff reporting falsification of service documentation.							claim after extensive documentation review. Further education to provider. CAP provide, recoupment issued. On-going monitoring per quarterly audits.
OIG Referred: Subcontracted provider owner accused of inappropriate usage of Medicaid dollars	2022-17	X		X		X	Unsubstantiated. Reported back to OIG, as required.
CMH staff falsified travel vouchers. Referred to OIG.	2022-18	X		X	×		Claim substantiated. Staff resigned prior to CMH termination. Pending OIG final response following additional audit per OIG request.
Subcontracted autism provider using multiple provider-qualification modifiers.	2022-19	Х		X	X		Substantiated, no overpayment. Claims corrected.
Customer complaint that SUD Residential provider was billing for full stays when customers left program early, mice in facility, carbon dioxide issues within facility, general cleanliness concerns.	2022-20	X		x		x	Unsubstantiated. Some service documentation deficiencies noted, CAP required from provider.
SUD provider using inappropriate/disallowed place of service codes	2022-21	X		X	X		Substantiated. Claims corrected. No overpayment. On-going monitoring per quarterly audits.
CMH therapist inappropriately reporting telehealth service encounters.	2022-22	X		X	X		Referred to OIG. Overpayment under the \$5,000 limit for OIG to investigate. Therapist terminated. Investigation closed.
SUD customer authorized for SUD residential stay (claimed and paid). Discovered his actual address is in Indiana and he has been a resident of IN for the entire calendar year-still has Michigan Medicaid	NA		X				Reported to MDHHS per contractual obligations. Residential stay paid per MDHHS guidance. No further action.
Multiple CLS providers not using the correct modifiers/code for	NA		Х				Informed all CMHs of the issue. CMHs are to work with providers to

Train & E	ducate	\rangle	Audit	& Moni	tor	> R	eport &	Evaluate
overnight health and safety.								educate and correct claims. Will be monitored via quarterly Medicaid audits.
Multiple concerns reported from two CMHs regarding a new autism provider. Concerns range from compliance FWA to clinical and recipient rights.								Pending SWMBH investigation following receipt of CMH investigation findings.
Total	33	22	11	22	0	15	7	

2. Privacy/Security Allegations/Reports

A total of forty-six (46) incidents were reported to the SWMBH Breach Team during Fiscal Year 2022. The Breach Team reviewed each incident and evaluated whether an exception applies under the law, and the probability of compromise to the Protected Health Information used or disclosed. Of the forty-six (46) incidents reviewed, NONE were determined to be reportable.

3. Planned Audits

Audit	# Services/Claims Reviewed	Result/Progress	Recoupments	
Medicaid Verification				
Quarter 1	453	Complete	29 recoupments (\$3,109.80)	
Quarter 2	465	Complete	27 recoupments (\$3,572.66)	
Quarter 3	465	Complete	23 recoupments (\$6,403.78)	
Quarter 4	465	In Process		
MI Health Link				
Quarter 1	227	Completed	None	
Quarter 2	240	Completed	None	
Quarter 3	212	In Process		
Quarter 4	240	In Process		
SUD Block Grant Claims				
Quarter 1	30	Complete	2 recoupments (\$77.60)	
Quarter 2	30	Complete	2 recoupments (\$189.00)	
Quarter 3	30	Complete	None	
Quarter 4	30	In Process		
SUD Coordination of				
Benefits				
Quarter 1	30	Completed	1 recoupment (\$68.64)	
Quarter 2	30	Completed	None	
Quarter 3	30	Completed	2 recoupments (\$81.66)	
Quarter 4	30	In Process		



2022 Election Recap

The November 8 election results were historic for Michigan Democrats, defying historical trends and the prognostications. Democrats were able to do something we have not seen in Michigan for nearly 40 years – seize control of virtually all aspects of state government. As expected, Democrats were able to retain control of the Governor, Attorney General and Secretary of State's offices. However, in an unexpected twist Democrats were also able to capture control of both chambers in the Michigan Legislature after winning a number of very close battleground seats in the House and Senate. It is very apparent that Democrats were helped a great deal by the newly drawn legislative districts as well as Proposal 3, which many believed helped boost Democratic enthusiasm across the state. Below are some of the highlights:

- Governor Gretchen Whitmer defeated Republican candidate Tudor Dixon 54.5% 44%
- Attorney General Dana Nessel defeated Republican challenger Matt Deperno 53% 44.5%
- Secretary of State Jocelyn Benson defeated Republican challenger Kristina Karamo 56% 42%
- Democrats flipped 4 seats won majority in the Michigan Senate with a 20-18 advantage
- Democrats flipped 3 seats and won a majority in the Michigan House with a 56 to 54 advantage

State Senate

For the first time in 38 years, we will have a Democratic majority in the Michigan Senate. We knew it would be close, and it was, with Democrats winning 20 seats and Republicans 18. Below are three races that highlight how incredibly close this election was on November 8:

- 9th District Sen.-elect Michael Webber (R-Rochester Hills) defeated Padma Kuppa by 795 votes
- 12th District Sen.-elect Kevin Hertel (D-St. Clair Shores) defeated Pam Hornberger by 403 votes
- 30th District Sen. Mark Huizenga (R-Walker) defeated David LaGrand by 405 votes

State House

In the biggest surprise of the night, House Democrats took control of the State House by clinching majority 56 to 54 seats. Many of the prognosticators thought Republicans would end up with a 59 or 60 seat majority. Again, many of the House races were extremely close, below are four races that highlight how close this election was on November 8:

- 27th District Rep-Elect Jamie Churches (D-Grosse III) defeated Bob Howey by 660 votes
- 28th District Rep-Elect Jamie Thompson (R-Brownstown) defeated Robert Kull by 735 votes
- 38th District Rep-Elect Joey Andrews (D-St. Joseph) defeated Kevin Whiteford by 398 votes
- 103rd District Rep-Elect Betsy Coffia (D-Traverse City) defeated Rep. Jack O'Malley by 765 votes

Congressional races

Many of Michigan's Congressional races went as expected, Democrats hold 7 of Michigan's 13 Congressional seats. Republicans winning were Jack Bergman (1st District), John Moolenaar (2nd District), Bill Huizenga (4th District), Tim Walberg (5th District), Lisa McClain (9th District), and John James (10th District). Democrats winning were Hillary Scholten (3rd District), Debbie Dingell (6th District), Elissa Slotkin (7th District), Dan Kildee (8th District), Haley Stevens (11th District), Rashida Tlaib (12th District), and Shri Thanedar (13th District). Below are a few items of note:

- Congresswoman Elissa Slotkin (D) won re-election in a tight race with State Senator Tom Barrett for the newly-drawn 7th district, which ended up being the most expensive congressional race in the country.
- Democrat candidate Hillary Scholten defeated Republican candidate John Gibbs in the 3rd district, and will become the first Democrat to represent Grand Rapids in Congress since 1977.
- Republican candidate John James defeated Democrat candidate Carl Marlinga in the 10th district in a very close race roughly 1600 votes.

Statewide Ballot Proposals

All three proposals on the ballot were approved.

- **Proposal 1** makes changes to legislative term-limits and imposes transparency measures on elected officials passed 66% 34%
- Proposal 2 would enshrine new voting rights in the state constitution passed 60% 40%
- **Proposal 3** enshrines abortion protections in the state constitution passed 57% 43%

Impact of Proposal 1 on the Legislature

Only 1 member cannot run for reelection in 2024 – Dale Zorn (previously served 2 terms in the House then 2 terms in the Senate). Not since the 1990 election, the election prior to voters adopting term limits in 1992 that set a limit of three two-year terms in the House, have so many members had the ability to run again.

The House will see 56 new members, one of the highest ever. Most of them, other than Mr. Zorn, Rep.-elect Curt VanderWall (R-Ludington) and Rep.-elect Doug Wozniak (R-Shelby Township), who all have prior legislative service in the Senate, the House or both, will be eligible to run for 6 two-year terms in the House if they wish.

Twenty-seven members who won what would have been their third and final term allowed under the old term limits law will instead be eligible to run for 3 more House terms if they wish.

Meanwhile in the Senate, 14 new members will join the body. Under the language of the constitutional amendment, those winning their first term Tuesday who had enough prior service in the House that would have prevented them from running in 2026 <u>are eligible to seek a second term</u>.

- Sen.-elect Darrin Camilleri (D-Brownstown Township)
- Sen.-elect Michael Webber (R-Rochester Hills)
- Sen.-elect Kevin Hertel (D-St. Clair Shores)
- Sen.-elect Joseph Bellino (R-Monroe)
- Sen.-elect Thomas Albert (R-Lowell)
- Sen.-elect Sam Singh (D-East Lansing)
- Sen.-elect Roger Hauck (R-Mount Pleasant)
- Sen.-elect Michele Hoitenga (R-Manton)

All can run in 2026 – all had served six years in the House.

Additionally, the following members who won reelection Tuesday will be eligible to run for a third term in 2026 if they wish:

- Sen. Rosemary Bayer (D-Keego Harbor)
- Sen. Mallory McMorrow (D-Royal Oak)
- Sen. Dayna Polehanki (D-Livonia)

In 2026, 18 of the Senate's 38 members will be ineligible to seek reelection under the new limit.

Good afternoon, Everyone,

We wanted to provide you with the Michigan State House and Senate Photo Directory for the upcoming 2023-2024 legislative session provided by Gongwer News Service. Both photo directories can be found <u>here</u>.

Additionally, the House and Senate have announced the full slate of leadership positions for their respective caucuses. The results are as follows:

Michigan House of Representatives

Democrat Caucus:

- Speaker of the House: Rep. Joe Tate (D-Detroit)
- Speaker Pro Tempore: Rep. Laurie Pohutsky (D-Livonia)
- Associate Speaker Pro Tem.: Rep. Carol Glanville (D-Walker)
- Associate Speaker Pro Tem.: Rep.-elect Kristian Grant (D-Grand Rapids)
- Majority Floor Leader: Rep. Abraham Aiyash (D-Hamtramck)
- Assistant Majority Floor Leader: Rep. Kara Hope (D-Holt)
- Assistant Majority Floor Leader: Rep.-elect Jimmie Wilson Jr. (D-Ypsilanti)
- Assistant Majority Floor Leader: Rep.-elect Betsy Coffia (D-Traverse City)
- Majority Whip: Rep. Ranjeev Puri (D-Canton)
- Deputy Whip: Rep.-elect Carrie Rheingans (D-Ann Arbor)
- Deputy Whip: Rep.-elect Alabas Farhat (D-Dearborn)
- Caucus Chair: Rep. Amos O'Neal (D-Saginaw)
- Caucus Vice Chair: Rep. Helena Scott (D-Detroit)
- Caucus Vice Chair: Rep. Brenda Carter (D-Pontiac)
- Caucus Vice Chair: Rep.-elect Jasper Martus (D-Flushing)

Republican Caucus:

- Minority Leader: Rep. Matt Hall (R-Comstock Township)
- Assistant Minority Leader: Rep. Andrew Beeler (R-Fort Gratiot)
- Minority Floor Leader: Rep. Bryan Posthumus (R-Cannon Township)
- Assistant Floor Leader: Rep. Graham Filler (R-DeWitt)
- Assistant Floor Leader: Rep. Andrew Fink (R-Hillsdale)
- Minority Whip: Rep. Sarah Lightner (R-Springport)
- Chief Deputy Whip: Rep. Mike Harris (R-Clarkston)
- Caucus Chair: Rep. Ken Borton (R-Gaylord)
- Caucus Vice Chair: Rep.-elect Jaime Greene (R-Richmond)

Michigan Senate

Democrat Caucus:

- Senate Majority Leader: Sen. Winnie Brinks (D-Grand Rapids)
- President Pro Tempore: Sen. Jeremy Moss (D-Southfield)
- Assistant Majority Leader: Sen.-elect Darrin Camilleri (D-Brownstown Township)
- Majority Floor Leader: Sen.-elect Sam Singh (D-East Lansing)
- Majority Whip: Sen. Mallory McMorrow (D-Royal Oak)
- Caucus Chair: Sen. Dayna Polehanki (D-Livonia)
- Caucus Policy & Steering Chair: Sen. Stephanie Chang (D-Detroit)

• Senate Appropriations Committee Chair: Sen.-elect Sarah Anthony (D-Lansing) Republican Caucus:

- Minority Leader: Sen. Aric Nesbitt (R-Lawton)
- Assistant Minority Leader: Sen. Rick Outman (R-Six Lakes)
- Minority Floor Leader: Sen. Dan Lauwers (R-Brockway)
- Assistant Minority Floor Leader: Sen. Lana Theis (R-Brighton)
- Minority Whip: Sen. Roger Victory (R-Hudsonville)
- Caucus Chair: Kevin Daley (R-Lum)
- Assistant Minority Whip: Sen. Mark Huizenga (R-Walker)
- Assistant Caucus Chair: Sen. Jim Runestad (R-White Lake)
- Associate President Pro Tempore: Sen.-elect Joe Bellino (R-Monroe)

SUBSTITUTE FOR SENATE BILL NO. 597

A bill to amend 1939 PA 280, entitled "The social welfare act,"

by amending section 109f (MCL 400.109f), as amended by 2017 PA 224.

THE PEOPLE OF THE STATE OF MICHIGAN ENACT:

Sec. 109f. (1) The department shall support the use of 1 2 Medicaid funds for specialty services and supports for eligible Medicaid beneficiaries with a serious mental illness, developmental 3 disability, serious emotional disturbance, or substance use 4 disorder. Medicaid-covered specialty services and supports, except 5 for those services and supports for children in foster care, -shall 6 be managed and delivered by specialty prepaid health plans chosen 7 by the department. The specialty services and supports shall be 8 9 carved out from the basic Medicaid health care benefits package.





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(2) Specialty prepaid health plans are Medicaid managed care
 organizations as described in section 1903(m)(1)(A) of title XIX,
 42 USC 1396b, and are responsible for providing defined inpatient
 services, outpatient hospital services, physician services, other
 specified Medicaid state plan services, and additional services
 approved by the Centers for Medicare and Medicaid Services under
 section 1915(b)(3) of title XIX, 42 USC 1396n.

2

8 (3) This section does not apply to a pilot project authorized9 under section 298(3) of article X of 2017 PA 107.



SUBSTITUTE FOR SENATE BILL NO. 598

A bill to amend 1974 PA 258, entitled "Mental health code,"

by amending sections 116, 204b, 752, and 754 (MCL 330.1116, 330.1204b, 330.1752, and 330.1754), section 116 as amended by 1998 PA 67, section 204b as added by 2002 PA 594, section 752 as amended by 1995 PA 290, and section 754 as amended by 2006 PA 604.

THE PEOPLE OF THE STATE OF MICHIGAN ENACT:

Sec. 116. (1) Consistent with section 51 of article IV of the
 state constitution of 1963, which declares that the health of the
 people of the state is a matter of primary public concern, and as
 required by section 8 of article VIII of the state constitution of
 1963, which declares that services for the care, treatment,
 education, or rehabilitation of those who are seriously mentally





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1 disabled shall always be fostered and supported, the department shall continually and diligently endeavor to ensure that adequate 2 and appropriate mental health services are available to all 3 citizens throughout the state. To this end, the department shall 4 have has the general powers and duties described in this section. 5 6

2

(2) The department shall do all of the following:

7 (a) Direct services to individuals who have a serious mental illness, developmental disability, or serious emotional 8 disturbance. The department shall give priority to the following 9 services: 10

(i) Services for individuals with the most severe forms of 11 12 serious mental illness, serious emotional disturbance, or 13 developmental disability.

(ii) Services for individuals with serious mental illness, 14 serious emotional disturbance, or developmental disability who are 15 in urgent or emergency situations. 16

17 (b) Administer the provisions of chapter 2 so as to promote and maintain an adequate and appropriate system of community mental 18 health services programs throughout the state. In the 19 administration of chapter 2, it shall be the department's objective 20 of the department is to shift primary responsibility for the direct 21 22 delivery of public mental health services, except public mental 23 health services for children in foster care, from the state to a community mental health services program whenever the community 24 mental health services program has demonstrated a willingness and 25 capacity to provide an adequate and appropriate system of mental 26 27 health services for the citizens of that service area.

28 (c) Engage in planning for the purpose of identifying, assessing, and enunciating the mental health needs of the state. 29



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1 (d) Submit to the members of the house and senate standing 2 committees and appropriation subcommittees with legislative 3 oversight of mental health matters an annual report summarizing its 4 assessment of the mental health needs of the state and 5 incorporating information received from community mental health 6 services programs under section 226. The report shall must include 7 an estimate of the cost of meeting all identified needs. Additional information shall be made available to the legislature upon 8 9 request.

3

10 (e) Endeavor to develop and establish arrangements and 11 procedures for the effective coordination and integration of all 12 public mental health services, and for effective cooperation 13 between public and nonpublic services, for the purpose of providing 14 a unified system of statewide mental health care.

(f) Review and evaluate the relevance, quality, effectiveness, and efficiency of mental health services being provided by the department and assure ensure the review and evaluation of mental health services provided by community mental health services programs. The department shall establish and implement a structured system to provide data necessary for the reviews and evaluations.

(g) Implement those provisions of law under which it is
responsible for the licensing or certification of mental health
facilities or services.

24 (h) Establish standards of training and experience for
25 executive directors of community mental health services programs.
26 (i) Support research activities.

27

(j) Support evaluation and quality improvement activities.

(k) Support training, consultation, and technical assistanceregarding mental health programs and services and appropriate



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prevention and mental health promotion activities, including those that are culturally sensitive, to employees of the department, community mental health services programs, and other nonprofit agencies providing mental health services under contract with community mental health services programs.

4

6

(1) Support multicultural services.

7

(3) The department may do all of the following:

(a) Direct services to individuals who have mental disorders 8 9 that meet diagnostic criteria specified in the most recent 10 diagnostic and statistical manual of mental health disorders 11 published by the American psychiatric association Psychiatric Association and approved by the department and to the prevention of 12 mental disability and the promotion of mental health. Resources 13 that have been specifically appropriated for services to 14 15 individuals with dementia, alcoholism, or substance abuse, use 16 disorder, or for the prevention of mental disability and the promotion of mental health shall be utilized for those specific 17 18 purposes.

(b) Provide, on a residential or nonresidential basis, any
type of patient or client service, including, but not limited to,
prevention, diagnosis, treatment, care, education, training, and
rehabilitation.

23 (c) Operate mental health programs or facilities directly or24 through contractual arrangement.

(d) Institute pilot projects considered appropriate by the
director to test new models and concepts in service delivery or
mental health administration. Pilot projects may include, but need
not be limited to, both of the following:

29

(i) Issuance of a voucher to a recipient of public mental



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health services in accordance with the recipient's individual plan
 of services and guidelines developed by the department.

3 (ii) Establishment of revolving loans to assist recipients of 4 public mental health services to acquire or maintain affordable 5 housing. Funding under this subparagraph shall only be provided 6 through an agreement with a nonprofit fiduciary in accordance with 7 guidelines and procedures developed by the department related to 8 the use, issuance, and accountability of revolving loans used for 9 recipient housing.

(e) Enter into an agreement, contract, or arrangement with any
individual or public or nonpublic entity that is necessary or
appropriate to fulfill those duties or exercise those powers that
have by statute been given to the department.

(f) Accept gifts, grants, bequests, and other donations for use in performing its functions. Any money or property accepted shall must be used as directed by its donor and in accordance with law and the rules and procedures of the department.

(g) The department has Use any other power necessary or appropriate to fulfill those duties and exercise those powers that have been given to the department by law and that are not otherwise prohibited by law.

22 Sec. 204b. (1) A combination of community mental health 23 organizations or authorities may establish a regional entity by 24 adopting bylaws that satisfy the requirements of this section. A 25 community mental health agency may combine with a community mental 26 health organization or authority to establish a regional entity if 27 the board of commissioners of the county or counties represented by 28 the community mental health agency adopts bylaws that satisfy the 29 requirements of this section. All of the following shall must be



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5

1 stated in the bylaws establishing the regional entity:

(a) The purpose and power to be exercised by the regional
entity to carry out the provisions of this act, including the
manner by which the purpose shall be accomplished or the power
shall be exercised.

6

6 (b) The manner in which a community mental health services
7 program will participate in governing the regional entity,
8 including, but not limited to, all of the following:

9 (i) Whether a community mental health services program that
10 subsequently participates in the regional entity may participate in
11 governing activities.

12 (*ii*) The circumstances under which a participating community
13 mental health services program may withdraw from the regional
14 entity and the notice required for that withdrawal.

(iii) The process for designating the regional entity's officers 15 and the method of selecting the officers. This process shall 16 include includes appointing a fiscal officer who shall receive, 17 deposit, invest, and disburse the regional entity's funds in the 18 manner authorized by the bylaws or the regional entity's governing 19 body. A fiscal officer may hold another office or other employment 20 with the regional entity or a participating community mental health 21 22 services program.

(c) The manner in which the regional entity's assets and
liabilities shall be allocated to each participating community
mental health services program, including, at a minimum, all of the
following:

27 (i) The manner for equitably providing for, obtaining, and
28 allocating revenues derived from a federal or state grant or loan,
29 a gift, bequest, grant, or loan from a private source, or an



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1 insurance payment or service fee.

2 (*ii*) The method or formula for equitably allocating and
3 financing the regional entity's capital and operating costs,
4 payments to reserve funds authorized by law, and payments of
5 principal and interest on obligations.

6 (*iii*) The method for allocating any of the regional entity's7 other assets.

7

8 (*iv*) The manner in which, after the completion of its purpose
9 as specified in the regional entity's bylaws, any surplus funds
10 shall be returned to the participating community mental health
11 services programs.

12 (d) The manner in which a participating community mental
13 health services program's special fund account created under
14 section 226a shall be allocated.

(e) A process providing for strict accountability of all funds
and the manner in which reports, including an annual independent
audit of all the regional entity's receipts and disbursements,
shall be prepared and presented.

(f) The manner in which the regional entity shall enter into contracts including a contract involving the acquisition, ownership, custody, operation, maintenance, lease, or sale of real or personal property and the disposition, division, or distribution of property acquired through the execution of the contract.

(g) The manner for adjudicating a dispute or disagreementamong participating community mental health services programs.

(h) The effect of a participating community mental health
 service-services program's failure to pay its designated share of
 the regional entity's costs and expenses, and the rights of the
 other participating community mental health services programs as a



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1 result of that failure.

2

(i) The process and vote required to amend the bylaws.

3 (j) Any other necessary and proper matter agreed to by the4 participating community mental health services programs.

8

5 (2) Except as otherwise stated in the bylaws, a regional6 entity has all of the following powers:

7 (a) The power, privilege, or authority that the participating
8 community mental health services programs share in common and may
9 exercise separately under this act, whether or not that power,
10 privilege, or authority is specified in the bylaws establishing the
11 regional entity.

(b) The power to contract with the state to serve as the
 medicaid Medicaid specialty service prepaid health plan for the
 designated service areas of the participating community mental
 health services programs.

(c) The power to accept funds, grants, gifts, or services from the federal government or a federal agency, the state or a state department, agency, instrumentality, or political subdivision, or any other governmental unit whether or not that governmental unit participates in the regional entity, and from a private or civic source.

(d) The power to enter into a contract with a participating
community mental health service services program for any service to
be performed for, by, or from the participating community mental
health services program.

(e) The power to create a risk pool and take other action as
necessary to reduce the risk that a participating community mental
health services program otherwise bears individually.

29

(3) A regional entity established under this section is a



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public governmental entity separate from the county, authority, or
 organization that establishes it.

3 (4) Beginning not later than 6 months after the effective date
4 of the amendatory act that added this subsection, a regional entity
5 board must be composed of the following:

6

(a) Members who are 18 years of age or older.

7 (b) No more than 1/3 members who are community health services
8 program providers or county commissioners who represent the
9 community mental health services program provider's county.

(c) At least 1/3 members who are behavioral health providers
or agencies that are nongovernmental entities and who are not
community mental health services program providers.

(d) At least 1/3 members who are members of the general public
of which at least 2 members are primary consumers or recipients of
behavioral health services or their family members.

(5) (4) All the privileges and immunity from liability and
exemptions from laws, ordinances, and rules provided under section
205(3) (b) to county community mental health service services
programs and their board members, officers, and administrators, and
county elected officials and employees of county government are
retained by a regional entity created under this section and the
regional entity's board members, officers, agents, and employees.

23 (6) (5) A regional entity shall must provide an annual report
24 of its activities to each participating community mental health
25 services program.

(7) (6) The regional entity's bylaws shall must be filed with
the clerk of each county in which a participating community mental
health services program is located and with the secretary of state,
before the bylaws take effect.



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(8) (7) If a regional entity assumes the duties of a
 participating community mental health services program or contracts
 with a private individual or entity to assume the duties of a
 participating community mental health services program, the
 regional entity shall must comply with all of the following:

10

6 (a) The manner of employing, compensating, transferring, or
7 discharging necessary personnel is subject to the provisions of the
8 applicable civil service and merit systems and the following
9 restrictions:

10 (i) An employee of a regional entity is a public employee.
11 (ii) A regional entity and its employees are subject to 1947 PA
12 336, MCL 423.201 to 423.217.

(b) At the time a regional entity is established under this 13 section, the employees of the participating community mental health 14 services program who are transferred to the regional entity and 15 appointed as employees shall-retain all the rights and benefits for 16 1 year. If at the time a regional entity is established under this 17 section a participating community mental health services program 18 ceases to operate, the employees of the participating community 19 mental health services program shall be transferred to the regional 20 entity and appointed as employees who shall retain all the rights 21 and benefits for 1 year. An employee of the regional entity shall 22 not, by reason of the transfer, be placed in a worse position for a 23 24 period of 1 year with respect to worker's compensation, pension, seniority, wages, sick leave, vacation, health and welfare 25 insurance, or another benefit that the employee had as an employee 26 of the participating community mental health services program. A 27 transferred employee's accrued benefits or credits shall are not be 28 diminished by reason of the transfer. 29



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1 (c) If a participating community mental health services 2 program was the designated employer or participated in the 3 development of a collective bargaining agreement, the regional 4 entity assumes and is bound by the existing collective bargaining 5 agreement. Establishing a regional entity does not adversely affect existing rights or obligations contained in the existing collective 6 7 bargaining agreement. For the purposes of this subsection, 8 "participation in the development of a collective bargaining 9 agreement" means that a representative of the participating 10 community mental health services program actively participated in 11 bargaining sessions with the employer representative and union or 12 was consulted during the bargaining process.

13 Sec. 752. (1) The department, each community mental health 14 services program, each licensed hospital, and each service provider 15 under contract with the department, a community mental health 16 services program, or a licensed hospital shall must establish 17 written policies and procedures concerning recipient rights and the 18 operation of an office of recipient rights. The policies and 19 procedures shall must provide a mechanism for prompt reporting, 20 review, investigation, and resolution of apparent or suspected 21 violations of the rights guaranteed by this chapter, shall must be 22 consistent with this chapter and chapter 7a, and shall must be 23 designed to protect recipients from, and prevent repetition of, 24 violations of rights guaranteed by this chapter and chapter 7a. The 25 policies and procedures shall must include, at a minimum, all of 26 the following:

27

(a) Complaint and appeal processes.

28

29 (c) Sterilization, contraception, and abortion.

(b) Consent to treatment and services.



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11

(d) Fingerprinting, photographing, audiotaping, and use of 1-1 2 way glass. (e) Abuse and neglect, including detailed categories of type 3 and severity. 4 (f) Confidentiality and disclosure. 5 6 (g) Treatment by spiritual means. (h) Qualifications and training for recipient rights staff. 7 (i) Change in type of treatment. 8 (j) Medication procedures. 9 (k) Use of psychotropic drugs. 10 (1) Use of restraint. 11 (m) Right to be treated with dignity and respect. 12 13 (n) Least restrictive setting. (o) Services suited to condition. 14 (p) Policies and procedures that address all of the following 15 16 matters with respect to residents: (i) Right to entertainment material, information, and news. 17 (*ii*) Comprehensive examinations. 18 (iii) Property and funds. 19 (iv) Freedom of movement. 20 (v) Resident labor. 21 (vi) Communication and visits. 22 (vii) Use of seclusion. 23 24 (2) All policies and procedures required by this section shall be established within 12 months after the effective date of the 25 amendatory act that added section 753.by March 28, 1997. 26 (3) The department must enforce the provisions of the policies 27 and procedures listed in subsection (1)(a) to (p) and ensure that 28 appropriate remedial action is taken to resolve any violations of 29

12



13

1 the policies and procedures listed in subsection (1)(a) to (p).

2 Sec. 754. (1) The department shall establish a state office of 3 recipient rights subordinate only to the director.

4

(2) The department shall ensure all of the following:

5

(a) The process for funding the state office of recipient rights includes a review of the funding by the state recipient 6 7 rights advisory committee.

8 (b) The state office of recipient rights will be protected 9 from pressures that could interfere with the impartial, even-10 handed, and thorough performance of its duties.

11 (c) The state office of recipient rights will have unimpeded 12 access to all of the following:

13 (i) All programs and services operated by or under contract 14 with the department except where other recipient rights systems 15 authorized by this act exist.

(ii) All staff employed by or under contract with the 16 17 department.

18 (iii) All evidence necessary to conduct a thorough investigation 19 or to fulfill its monitoring function.

20 (d) Staff of the state office of recipient rights receive 21 training each year in recipient rights protection.

22 (e) Each contract between the department and a provider 23 requires both of the following:

24 (i) That the provider and his or her employees receive annual training in recipient rights protection. 25

26 (ii) That recipients will be protected from rights violations 27 while they are receiving services under the contract.

28 (f) Technical assistance and training in recipient rights 29 protection are available to all community mental health services



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1 programs and other mental health service providers subject to this 2 act.

14

3 (3) The department shall endeavor to must ensure all of the4 following:

5 (a) The state office of recipient rights has sufficient staff
6 and other resources necessary to perform the duties described in
7 this section.

8 (b) Complainants, staff of the state office of recipient
9 rights, and any staff acting on behalf of a recipient will be
10 protected from harassment or retaliation resulting from recipient
11 rights activities.

(c) Appropriate remedial action is taken to resolve violations
of enforced with an entity that violates recipient rights and
notify the complainants are notified of substantiated violations,
with the remediations that were taken, in a manner that does not
violate employee rights.

(4) After consulting with the state recipient rights advisory 17 committee, the department director shall select a director of the 18 state office of recipient rights who has the education, training, 19 and experience to fulfill the responsibilities of the office. The 20 department director shall not replace or dismiss the director of 21 the state office of recipient rights without first consulting the 22 state recipient rights advisory committee. The director of the 23 state office of recipient rights shall have has no direct service 24 responsibility. The director of the state office of recipient 25 rights shall report reports directly and solely to the department 26 director. The department director shall not delegate his or her 27 28 responsibility under this subsection.

29

(5) The state office of recipient rights may do all of the



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following: 1

2 (a) Investigate apparent or suspected violations of the rights 3 guaranteed by this chapter.

15

4 (b) Resolve disputes relating to violations.

5

(c) Act on behalf of recipients to obtain appropriate remedies 6 for any apparent violations.

7 (d) Apply for and receive grants, gifts, and bequests to 8 effectuate any purpose of this chapter.

9 (6) The state office of recipient rights shall do all of the 10 following:

11 (a) Ensure that recipients, parents of minor recipients, and 12 guardians or other legal representatives have access to summaries 13 of the rights guaranteed by this chapter and chapter 7a and are notified of those rights in an understandable manner, both at the 14 15 time services are requested and periodically during the time 16 services are provided to the recipient.

17 (b) Ensure that the telephone number and address of the office of recipient rights and the names of rights officers are 18 19 conspicuously posted in all service sites.

(c) Maintain a record system for all reports of apparent or 20 21 suspected rights violations received, including a mechanism for 22 logging in all complaints and a mechanism for secure storage of all 23 investigative documents and evidence.

24 (d) Initiate actions that are appropriate and necessary to 25 safeguard and protect rights guaranteed by this chapter to recipients of services provided directly by the department or by 26 27 its contract providers other than community mental health services 28 programs.

29

(e) Receive reports of apparent or suspected violations of



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rights guaranteed by this chapter. The state office of recipient 1 rights shall refer reports of apparent or suspected rights 2 violations to the recipient rights office of the appropriate 3 provider to be addressed by the provider's internal rights 4 protection mechanisms. The state office shall intervene as 5 necessary to act on behalf of recipients in situations in which the 6 director of the department considers the rights protection system 7 of the provider to be out of compliance with this act and rules 8 promulgated under this act. 9

(f) Upon request, advise recipients of the process by which a
rights complaint or appeal may be made and assist recipients in
preparing written rights complaints and appeals.

(g) Advise recipients that there are advocacy organizations available to assist recipients in preparing written rights complaints and appeals and offer to refer recipients to those organizations.

17 (h) Upon receipt of a complaint, advise the complainant of the18 complaint process, appeal process, and mediation option.

(i) Ensure that each service site operated by the department or by a provider under contract with the department, other than a community mental health services program, is visited by recipient rights staff with the frequency necessary for protection of rights but in no case less than annually.

(j) Ensure that all individuals employed by the department
receive department-approved training related to recipient rights
protection before or within 30 days after being employed.

27 (k) Ensure that all reports of apparent or suspected
28 violations of rights within state facilities or programs operated
29 by providers under contract with the department other than



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16

1 community mental health services programs are investigated in
2 accordance with section 778 and that those reports that do not
3 warrant investigation are recorded in accordance with subdivision
4 (c).

17

5 (1) Review semiannual statistical rights data submitted by 6 community mental health services programs and licensed hospitals to 7 determine trends and patterns in the protection of recipient rights 8 in the public mental health system and provide a summary of the 9 data to community mental health services programs and to the 10 director of the department.

11 (m) Serve as consultant to the director in matters related to 12 recipient rights.

(n) At least quarterly, provide summary complaint data consistent with the annual report required in subdivision (o), together with a summary of remedial action taken on substantiated complaints, to the department and the state recipient rights advisory committee.

(o) Submit to the department director and to the committees and subcommittees of the legislature with legislative oversight of mental health matters, for availability to the public, an annual report on the current status of recipient rights for the state. The report shall be submitted not later than March 31 of each year for the preceding fiscal year. The annual report shall include, at a minimum, all of the following:

(i) Summary data by type or category regarding the rights of
recipients receiving services from the department including the
number of complaints received by each state facility and other
state-operated placement agency, the number of reports filed, and
the number of reports investigated.



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(*ii*) The number of substantiated rights violations by category
 and by state facility.

3 (iii) The remedial actions taken on substantiated rights4 violations by category and by state facility.

5 (*iv*) Training received by staff of the state office of6 recipient rights.

7 (v) Training provided by the state office of recipient rights
8 to staff of contract providers.

9 (vi) Outcomes of assessments of the recipient rights system of10 each community mental health services program.

(vii) Identification of patterns and trends in rightsprotection in the public mental health system in this state.

13 (viii) Review of budgetary issues including staffing and14 financial resources.

15 (*ix*) Summary of the results of any consumer satisfaction16 surveys conducted.

17 (x) Recommendations to the department.

18 (p) Provide education and training to its recipient rights19 advisory committee and its recipient rights appeals committee.



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Southwest Michigan

BEHAVIORAL HEALTH

Section:	Policy Number:	Pages:			
Board Policy – Executive Lin	BEL-002	2			
Subject:	Required By :	Accountability:			
Financial Conditions	Policy Governance	SWMBH Board			
Application:	oard 🖂 SWI	MBH Executive Off	icer (EO)	Required Reviewer: SWMBH Board	
Effective Date:	Last Review	Date:	Past Review Dates:		
02.14.14	11.11.22		10.12.14, 02.13	3.15, 5.13.16, 5.12.17,	
			6.8.18; 6.14.19	9,06.12.20, 7.9.21	

I. **<u>PURPOSE:</u>**

The Executive Officer shall not cause or allow financial planning for any fiscal year or the remaining part of any fiscal year to deviate materially from the board's Ends priorities, risk financial jeopardy, or fail to be derived from a budget plan.

II. **POLICY:**

With respect to the actual, ongoing condition of the organization's financial health, the Executive Officer may not cause or allow the development of fiscal jeopardy or the material negative deviation of actual expenditures from board priorities established in policies and inclusive of annual budget.

III. STANDARDS:

Accordingly, the Executive Officer may not:

- 1. Expend more funds than have been received in the fiscal year to date (including carry forward funds from prior year).
- 2. Incur debt in an amount greater than can be repaid by certain and otherwise unencumbered revenues in accordance with Board approved schedule.
- 3. Use any designated reserves other than for established purposes.
- 4. Conduct inter-fund shifting in amounts greater than can be restored to a condition of discrete fund balances by certain and otherwise unencumbered revenues within ninety days.
- 5. Fail to settle payroll and debts in a timely manner.
- 6. Allow tax payments or other government-ordered payments of filings to be overdue or inaccurately filed.
- 7. Fail to adhere to applicable generally acceptable accounting standards.

- 8. Make a single purchase or commitment of greater than \$100,000 in a fiscal year, except for participant CMH contracts and Region 4 Clinical Service Providers. Splitting orders to avoid this limit is not acceptable.
- 9. Purchase or sell real estate in any amount absent Board authorization.
- 10. Fail to aggressively pursue receivables after a reasonable grace period.

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BEHAVIORAL HEALTH

Section:	Policy Number:	Pages:				
Board Policy – Executive Lin	BEL-010	1				
Subject:	Required By :	Required By:				
Regional Entity 501 (c)(3) R	Policy Governance	SWMBH Board				
Application:	SWMBH EC	Required Reviewer: SWMBH Board				
Effective Date:	Last Review	Date:	Past Review Dates:			
02.13.2015	11/11/22	2.13.15, 3.11		.16, 10.14.16, 10.13.17,		
			10.12.18, 11.8	.19, 12.11.20,		
			11/12/21			

I. **<u>PURPOSE:</u>**

To define the SWMBH Executive Officer role and responsibilities in conjunction with SWMBH MCHE membership.

II. **POLICY:**

- 1. The SWMBH Board has approved SWMBH becoming a member of MCHE; and
- 2. the EO of SWMBH is hereby authorized to serve as SWMBH's representative and a Director of the MCHE Board, the latter being subject to the approval of the Board Members of MCHE in accordance with its Bylaws; and
- 3. the EO is hereby authorized and directed to execute and deliver any and all instruments, certificates, agreements, and other documents necessary for SWMBH to hold a membership interest in MCHE; and
- 4. the SWMBH Board will evaluate on at least an annual basis in October of each year whether SWMBH will continue to hold a membership interest in MCHE or withdraw from such membership.

III. STANDARDS:

Accordingly, the Executive Officer as SWMBH representative to MCHE shall:

- 1. Provide semi-annual written MCHE status reports to the SWMBH Board in April and October; and
- 2. Provide verbal reports to the SWMBH Board if there are MCHE related items of importance which in the Executive Officer's judgment materially affect favorably or unfavorably SWMBH's core roles, strategy, or finances; and
- 3. Present MCHE Articles of Incorporation revisions to the Board prior to voting on them; and
- 4. Present MCHE Bylaws revisions to the Board prior to voting on them and also after the adoption of them by MCHE Board; and
- 5. Assure that total direct fiscal year annual costs payable to MCHE shall not exceed \$5,000, absent prior official approval of the Board except for group purchases which in the EO's judgement are required and have more favorable terms through MCHE than an independent purchase by SWMBH. In the event of an urgent payment required, EO shall contact SWMBH Board Chair for guidance.



Southwest Michigan Behavioral Health Board Meeting Four Points by Sheraton, 3600 E. Cork St. Ct. Kalamazoo, MI 49001 January 13, 2023 9:30 am to 11:30 am (d) means document provided

Draft: 11/28/22

- 1. Welcome Guests/Public Comment
- 2. Agenda Review and Adoption (d)
- 3. Financial Interest Disclosure Handling (M. Todd)
 - None Scheduled
- 4. Consent Agenda
 - December 9, 2022 SWMBH Board Meeting Minutes (d)

5. Operations Committee

- Operations Committee Quarterly Report (D. Hess) (d)
- 6. Ends Metrics Updates (*Requires motion) Is the Data Relevant and Compelling? Is the Executive Officer in Compliance? Does the Ends need Revision?
 - a. *Fiscal Year 2022 Michigan Mission Based Performance Indicator System Results (J. Gardner) (d)
 - b. *2022 Opioid Health Home Enrollees (J. Gardner and J. Smith) (d)

7. Board Actions to be Considered

- a. 2023 Quality Assurance and Performance Improvement Plan-needs Board Chair signature (J. Gardner) (d)
- b. Fiscal Year 2022 Board Audit Committee (G. Guidry)

8. Board Policy Review

Is the Board in Compliance? Does the Policy Need Revision?

• BG-004 Board Ends and Accomplishments (d)

9. Executive Limitations Review

Is the Executive Officer in Compliance with this Policy? Does the Policy Need Revision?

• BEL-008 Communication and Counsel (T. Schmelzer) (d)

10. Board Education

- a. Fiscal Year 2022 Year to Date Financial Statements (G. Guidry) (d)
- b. MI Health Link Extrication (E. DeLeon) (d)
- c. 2022 SWMBH Board Attendance Letters (M. Jacobs) (d)

11. Communication and Counsel to the Board

- a. Fiscal Year 2022 Program Integrity Compliance Evaluation (M. Todd) (d)
- b. Board Preferences for May Retreat (B. Casemore)
- c. February 10, 2023 Board Agenda (d)
- d. Board Member Attendance Roster (d)
- e. February Board Policy Direct Inspection None

12. Public Comment

13. Adjournment

14. Holiday Celebration

SWMBH adheres to all applicable laws, rules, and regulations in the operation of its public meetings, including the Michigan Open Meetings Act, MCL 15.261 – 15.275.

SWMBH does not limit or restrict the rights of the press or other news media.

Discussions and deliberations at an open meeting must be able to be heard by the general public participating in the meeting. Board members must avoid using email, texting, instant messaging, and other forms of electronic communication to make a decision or deliberate toward a decision and must avoid "round-the-horn" decision-making in a manner not accessible to the public at an open meeting.

Next Board Meeting

Four Points by Sheraton, 3600 E. Cork St. Kalamazoo, MI 49001 February 10, 2023 9:30 am - 11:30 am

2022 SWMBH Board Member & Board Alternate Attendance												
Name:	January	February	March	April	May	June	July	August	September	October	November	December
Board Members:												
Ruth Perino (Barry)												
Edward Meny (Berrien)												
Tom Schmelzer (Branch)												
Sherii Sherban (Calhoun)												
Marcia Starkey (Calhoun)												
Louie Csokasy (Cass)												
Erik Krogh (Kalamazoo)												
Carole Naccarato (St. Joe)												
Susan Barnes (Van Buren)												
Alternates:												
Robert Becker (Barry)												
Randy Hyrns (Berrien)												
Nancy Johnson												
Jon Houtz (Branch)												
Kathy-Sue Vette (Calhoun)												
Jeanne Jourdan (Cass)												
Patricia Guenther (Kalamazoo)												
Karen Longanecker (Kalamazoo)												
Cathi Abbs (St. Joe)												
Angie Dickerson (Van Buren)												

as of 11/11/22

Green = present Red = absent Black = not a member Gray = meeting cancelled